



General Operating Budget
And Supporting Schedules

TOWN OF LUMSDEN

FOR THE YEAR 2003

TOWN OF LUMSDEN

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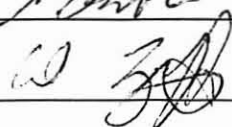
Statement of Budgeted Financial Activities

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

		Cap Schedule	Op Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
Revenues										
Taxation	1			352,995	359,696	426,506	410,517	390,683	395,183	403,505
Fees and charges	1			119,089	93,598	92,700	113,087	95,025	82,225	82,225
Grants from other governments	C1	2		127,668	141,180	1,096,182	853,827	427,396	195,709	206,951
Grants in lieu	2			71,023	80,042	79,275	89,130	89,800	89,800	89,800
Donations	2			208	315	19,000	6,355	1,000	70,000	0
Maintenance and development charges	C1	1		50,800	0	0	0	4,000	2,500	2,500
Utilities	1			230,891	262,468	250,950	242,882	270,888	279,800	320,953
Capital asset proceeds	C1	-		0	0	8,400	8,500	5,500	0	0
Land sales - gain	C1	-		16,487	5,720	30,000	41,378	30,000	140,000	10,000
Return on investment	C1	3		14,594	13,049	10,000	7,180	8,600	10,000	12,200
Other revenue	C1	3		1	0	0	10	0	0	0
Total Revenues				983,756	956,068	2,013,013	1,772,867	1,322,892	1,265,217	1,128,134
Expenditures										
General government services	C4	4		113,244	125,606	143,647	148,623	129,527	108,948	114,863
Protective services	C4	4		101,523	111,487	215,827	226,613	151,115	146,863	148,505
Transportation services	C4	4		195,399	196,648	607,612	588,432	244,648	386,675	202,612
Environmental health services	C4	4		69,273	83,471	94,762	71,403	83,927	131,051	73,526
Public health and welfare services	C4	4		4,386	5,966	8,002	2,864	3,580	3,031	3,083
Planning and development services	C4	4		21,408	21,872	17,561	34,743	43,510	39,227	39,799
Recreation and cultural services	C4	4		146,140	151,481	138,602	162,537	169,994	125,793	128,506
Utilities	C4	4		171,278	161,509	1,646,894	1,210,625	988,425	218,189	201,021
Total Expenditures				822,651	858,040	2,872,907	2,445,840	1,814,726	1,159,777	911,914
Change in Net-Financial Assets				161,105	98,028	-859,894	-672,973	-491,834	105,440	216,219
Change in Non-Financial Assets				0	0	0	658	0	0	0
Change in Net Assets				161,105	98,028	-859,894	-672,315	-491,834	105,440	216,219
Change in Amount to be Recovered (External Debt)										
Long Term Debt Issued				0	0	926,574	756,847	581,129	0	0
Long Term Debt Repaid	10			-106,063	-122,207	-72,423	-64,494	-141,426	-173,402	-173,286
Total Chge in Net Assets (Debt Activity)				-106,063	-122,207	874,051	692,353	439,703	-173,402	-173,286
Change in Surplus				55,042	-24,179	-5,743	20,038	-52,131	-67,962	42,933
Change in Municipal Surplus/Reserves										
Transfers from W/S Utility	GG			0	17,579	24,691	45,881	71,591	73,775	78,278
Transfers (W/S) to Governmental Acitity	WS			0	-17,579	-24,691	-45,881	-71,591	-73,775	-78,278
Capital Trust Fund -Advances (Equip. acquisit	11			9,800	0	22,350	20,275	26,850	37,000	1,500
-Annual repmts/fund chang	11			0	-2,450	-2,450	-4,950	-9,005	-15,455	-17,905
Transfers from gov't activity reserves	GG			30,086	65,942	31,852	28,852	63,089	36,753	42,626
Transfers from w/s utility reserves	WS			1,986	0	0	0	15,000	12,164	0
Transfers to gov't. activity reserves	GG			-50,800	0	0	-963	-27,500	-27,500	-27,500
Transfers to w/s reserves	WS			0	-39,313	-46,009	-46,009	-15,391	0	-41,654
Transfers from surplus	GG			0	0	0	0	9,000	25,000	0
Transfers to surplus	GG			0	0	0	0	0	0	0
Recovery of previous years deficil	GG			0	0	0	0	-9,912	0	0
Total Surplus/Reserve Transfers				-8,928	24,179	5,743	-2,795	52,131	67,962	-42,933
Surplus / (Deficit)				46,114	-0	0	17,242	-0	-0	0
Change in Surplus				55,042	-24,179	-5,743	20,038	-52,131	-67,962	42,933

This budget was approved and adopted by Council on the 12th day of May, 2003.

Mayor 

Administrator 



MILL RATES AND ASSESSMENT ESTIMATES

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mines(s)	
Exempt Assessment	0	1791650			9720700		11,512,350
Regional Park Assessment							
Taxable Assessment ¹	65,395	37,188,760			3,280,850		40,535,005
Total Taxable Assessment							40,535,005
Mill Rate Factor(s)	1.0000	1.0000			1.0000		
Total Base/Minimum Tax (generated for each property class)							-
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	\$629	\$357,756			\$31,562		\$389,947
					Additional revenue over 2002		\$27,917

MILL RATES:	MILLS
Average Municipal*	9.6200
Average School*	18.7000
Potash Mill Rate	
TOTAL MILL RATE	28.3200

* 2002 Rate

School Taxes \$758,005

Uniform Municipal Mill Rate	9.6200
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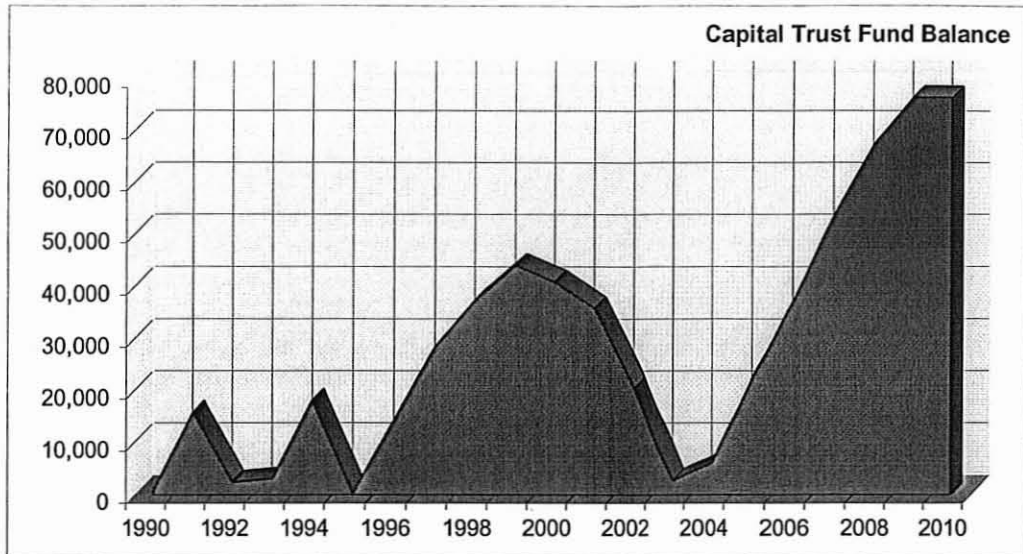
Municipal Mill Rate Change

Mill Rate Increase for 2003	0.5
Mill Rate Increase for 2004	0

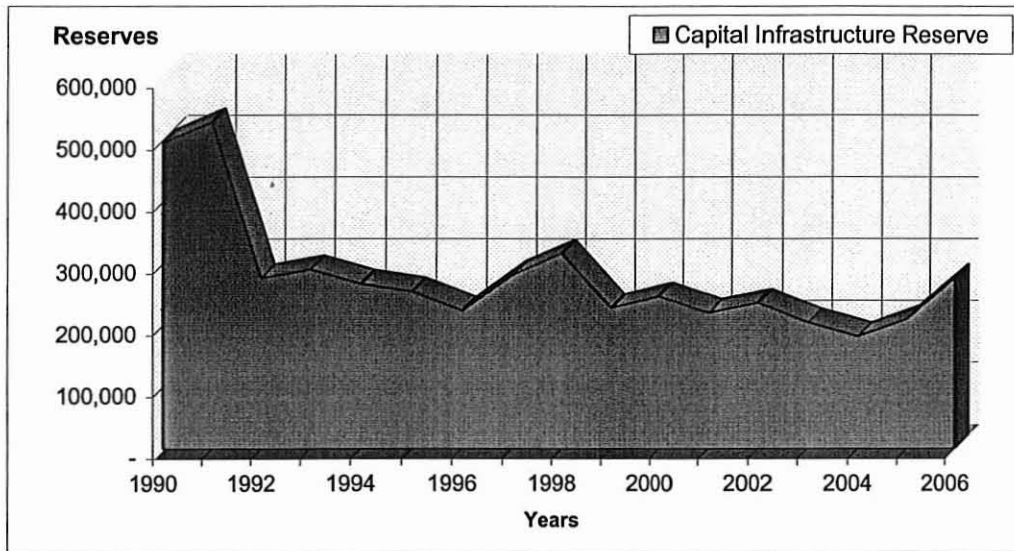
* Average Mill Rates (multiple the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.

SCHEDULE OF PROJECTED MUNICIPAL EQUITY

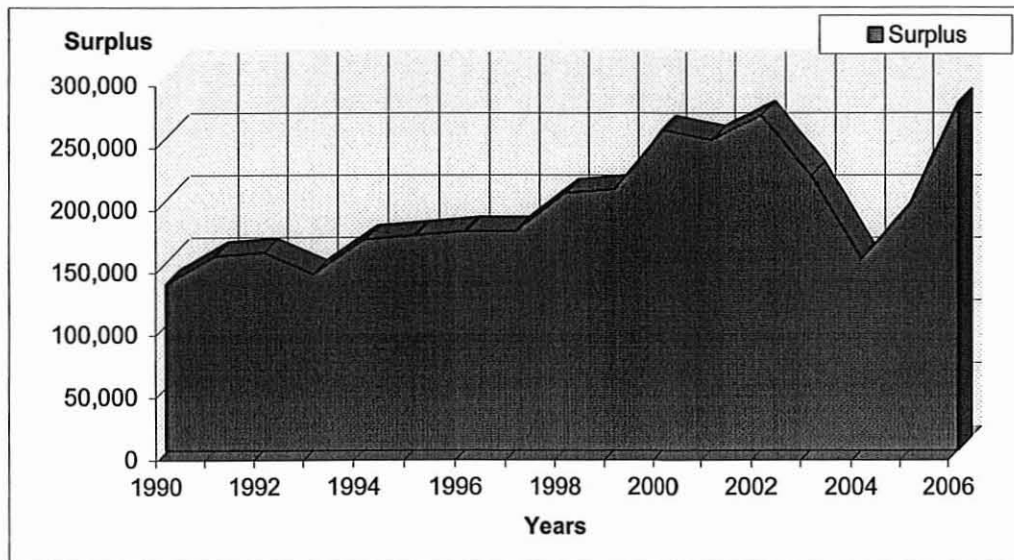
Year	
2001	\$35,830
2002	\$20,505
2003	\$2,660
2004	\$6,115
2005	\$22,520



Year	
2001	\$219,795
2002	\$235,989
2003	\$204,191
2004	\$181,395
2005	\$209,323



Year	
2001	\$248,001
2002	\$268,039
2003	\$219,307
2004	\$152,745
2005	\$197,078



SCHEDULE OF LONG TERM DEBT -PRINCIPAL REPAYMENTS

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 10

LONG TERM DEBT REPAYMENTS

General Government

Sub total

Protective Services

Fire Hall

Firefighting vehicle and equipment

Sub total

Transportation Services

3 Ton truck

Paving -James Street N

Maintenance shop

Paving -Qu'Appelle Dr /Willow Place

Sub total

Environmental Health Services

Ford Waste collection w/compactor

Sub total

Public Health and Welfare Services

Sub total

Planning and Development Services

Sub total

Recreation and Culture Services

Sub total

Water and Sewer Utility

Well #3

Water Treatment Plant

Water Treatment Plant -additions #2

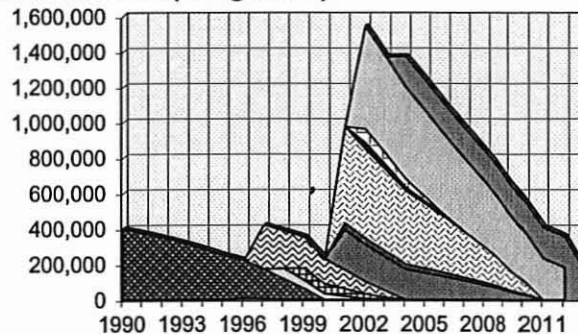
Water Treatment Plant -additions #3

Sub total

SCHEDULE TOTAL

Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
General Government	-	-	-	-	-	-	-
Sub total	-	-	-	-	-	-	-
Protective Services							
Fire Hall			1,702	77	2,937	3,110	3,293
Firefighting vehicle and equipment					4,554	7,197	7,660
Sub total	-	-	1,702	77	7,492	10,306	10,952
Transportation Services							
3 Ton truck	12,770	13,507	14,104	14,436	15,127	3,918	0
Paving -James Street N	35,357	35,357	37,298	35,357	35,357	35,357	35,357
Maintenance shop			1,622	434	17,164	18,174	19,243
Paving -Qu'Appelle Dr /Willow Place					10,445	16,504	17,566
Sub total	48,127	48,864	53,024	50,227	78,093	73,953	72,166
Environmental Health Services							
Ford Waste collection w/compactor	2,936	12,343	14,341	13,152	14,250	15,368	11,890
Sub total	2,936	12,343	14,341	13,152	14,250	15,368	11,890
Public Health and Welfare Services							
Sub total	-	-	-	-	-	-	-
Planning and Development Services							
Sub total	-	-	-	-	-	-	-
Recreation and Culture Services							
Sub total	-	-	-	-	-	-	-
Water and Sewer Utility							
Well #3	55,000	61,000	0				
Water Treatment Plant			3,356	1,038	41,591	44,038	46,629
Water Treatment Plant -additions #2						29,737	31,649
Water Treatment Plant -additions #3							0
Sub total	55,000	61,000	3,356	1,038	41,591	73,775	78,278
SCHEDULE TOTAL	106,063	122,207	72,423	64,494	141,426	173,402	173,286

External Debt (Long-Term)



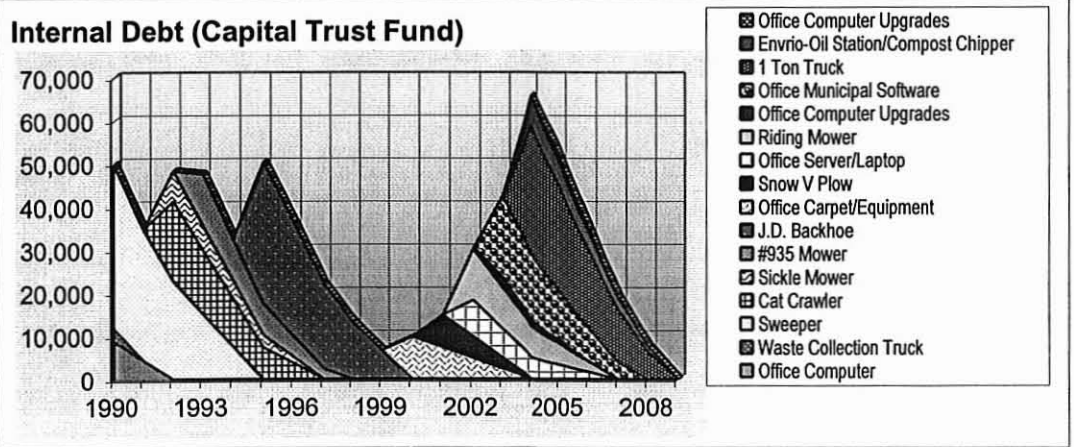
- WTP Additions #3
- WTP Additions #2
- Qu'Appelle Drive/Willow Place Paving
- Fire Response Vehicle & Equipment
- Water Treatment Plant
- Fire Hall
- Maintenance Shop
- James Street Paving
- 2000 Ford Waste Collection Truck w/compactor
- 1999 3 Ton Truck
- Well #3
- Office Renovations

SCHEDULE OF CAPITAL TRUST FUND -ADVANCE REPAYMENTS

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 11

CAPITAL TRUST FUND REPAYMENTS		Year	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
General Government									
Office carpet/equipment	2000			2,450	2,450	2,450	2,450	2,450	0
Office Server/Laptop	2002						1,680	1,680	1,680
Office municipal software	2003							3,800	3,800
Office computer upgrades	2003						750	750	
Office computer upgrades	2005								
Office equipment (copier, etc)	2006								
Office computer upgrades	2007								
Sub total			-	2,450	2,450	2,450	4,130	8,680	6,230
Protective Services									
Sub total			-	-	-	-	-	-	-
Transportation Services									
Snow plow attachment	2001			2,500	2,500	2,500	2,500	2,500	0
Riding mower	2002						2,375	2,375	2,375
1 Ton truck	2004								6,000
Sub total			-	-	2,500	2,500	4,875	4,875	8,375
Environmental Health Services									
Recycle Forklift	2003							900	900
Enviro Oil Station / Compost chipper	2004								1,400
Sub total			-	-	-	-	-	900	2,300
Public Health and Welfare Services									
GIS Software								1,000	1,000
Sub total			-	-	-	-	-	1,000	1,000
Planning and Development Services									
Sub total			-	-	-	-	-	-	-
Recreation and Culture Services									
Sub total			-	-	-	-	-	-	-
Water and Sewer Utility									
Sub total			-	-	-	-	-	-	-
SCHEDULE TOTAL			-	2,450	4,950	4,950	9,005	15,455	17,905



Budget Revenues -by Department and Service

2003 BUDGET

Revenues	Taxes	Grants in Lieu	Grants & Transfers from Gov't	Fees & Charges	Utilities	Road Maint.	Capital Asset Proceeds	Land Sales Gain	Interest	Other	Totals			
											Budget 2003	Actual 2002	Actual 2001	
General Government Services														
Unappropriated revenue	384,447	89,800	118,220									592,467	556,024	533,106
General Administration				11,000					7,600	0		18,600	20,056	22,445
Protective Services													0	0
Police				11,000								11,000	10,667	11,233
Fire protection			18,631	7,800							0	26,431	18,729	8,525
EMO												0	0	0
Bylaw enforcement				4,025								4,025	4,360	4,867
Transportation Services													0	0
Common equipment pool			2,500	2,300								4,800	1,616	4,002
Roads, streets, walks, lighting	6,236											6,236	51,087	3,348
Environmental Health Services													0	0
Waste Collection												0	0	0
Waste Disposal Site			8,431	16,800								25,231	22,969	12,278
Recycling Operation			7,345	7,300			3,500					18,145	28,442	18,715
Public Health and Welfare Services													0	0
Cemeteries				3,200								3,200	2,005	2,935
Planning and Development													0	0
Land use planning				0								0	3,715	0
Economic/community development			2,000									2,000	1,940	4,000
Subdivision land and development				4,000		0		30,000				34,000	41,378	5,720
Public housing operations									1,000			1,000	1,109	1,033
Recreation and Culture													0	0
Parks and Recreation			62,878	24,100								86,978	77,648	37,714
Culture libraries, museums, halls				7,500			2,000				0	9,500	12,795	6,745
Utilities													0	0
Water utility			208,391		195,650				1,600	0		405,641	839,708	212,294
Sewer utility			0		73,638				0			73,638	70,118	67,108
Total	390,683	89,800	428,396	99,025	269,288	0	5,500	30,000	10,200	0		1,322,892	1,764,367	956,068

SUMMARY OF OPERATING and CAPITAL REVENUES

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 1

	Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
OPERATING REVENUES								
TAXES:	1	350,083	356,348	358,826	359,430	384,447	389,447	397,769
FEEES and CHARGES:								
General government	1	14,155	10,429	11,500	13,975	11,000	11,000	11,000
Protective services	1	15,981	23,100	18,800	28,266	22,825	22,825	22,825
Transportation services	1	3,290	4,002	2,300	1,616	2,300	2,300	2,300
Environmental Health	1	33,525	29,985	30,600	39,085	24,100	16,800	16,800
Public Health and Welfare	1	5,950	2,935	3,900	2,005	3,200	3,200	3,200
Planning and Development	1	0	0	0	3,715	0	0	0
Recreation & Culture	1	46,188	23,147	25,600	24,425	31,600	26,100	26,100
Total Fees and Charges		119,089	93,598	92,700	113,087	95,025	82,225	82,225
MAINTENANCE and DEVELOPMENT:								
Road maint. and restoration agreements	1	0	0	0	0	4,000	2,500	2,500
UTILITIES:								
Water and Sewer	1	230,891	262,468	250,950	242,882	270,888	279,800	320,953
Total Schedule 1	1	700,063	712,414	702,476	715,400	754,360	753,972	803,447
GRANTS and TRANSFERS:								
Unconditional grants (Province)	2	96,716	96,716	107,467	107,464	118,220	128,976	139,732
Conditional grants	2	4,592	13,560	40,325	24,515	49,882	38,616	38,676
Other grants (organizations)	2	26,360	13,970	14,500	50,314	50,903	28,117	28,543
Sub Total Grants	2	127,668	124,246	162,292	182,293	219,005	195,709	206,951
Grants in lieu	2	71,023	80,042	79,275	89,130	89,800	89,800	89,800
Donations	2	208	315	0	480	1,000	20,000	0
Total Schedule 2	2	198,899	204,603	241,567	271,903	309,805	305,509	296,751
RETURN ON INVESTMENTS:								
Interest on operating fund	GG	12,240	10,640	10,000	5,472	6,000	8,000	10,000
Commissions								
Sub total Investment Return		12,240	10,640	10,000	5,472	6,000	8,000	10,000
OTHER REVENUES:								
Insurance proceeds		0	0	0	0	0	0	0
Miscellaneous	GG	1	0	0	10	0	0	0
Other revenue								
Sub total Other Revenue		1	0	0	10	0	0	0
Total Schedule 3	3	12,241	10,640	10,000	5,482	6,000	8,000	10,000
Total Operating Revenues		911,203	927,657	954,043	992,785	1,070,165	1,067,481	1,110,198
CAPITAL REVENUES								
Local improvement levies	C1	2,912	3,348	67,680	51,087	6,236	5,736	5,736
Maintenance and development charges	C1	50,800	0	0	0	0	0	0
Capital Grants	C1	0	16,934	933,890	671,534	208,391	0	0
Capital Donations	C1	0	0	19,000	5,875	0	50,000	0
Capital asset proceeds	C1	0	0	8,400	8,500	5,500	0	0
Land sales -gain	C1	16,487	5,720	30,000	41,378	30,000	140,000	10,000
Return on investments	C1	2,354	2,409	0	1,708	2,600	2,000	2,200
Other	C1	0	0	0	0	0	0	0
Total Schedule C1	C1	72,553	28,411	1,058,970	780,082	252,727	197,736	17,936
TOTAL REVENUES		983,756	956,068	2,013,013	1,772,867	1,322,892	1,265,217	1,128,134

SCHEDULE OF OPERATING REVENUES

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 1

REVENUES	Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
TAXES:								
General municipal tax levy	GG	352,540	359,634	362,226	362,030	389,947	394,947	403,269
LESS: Abatements and adjustments	GG	0	(43)	0	0	0	0	0
Discount on current year taxes	GG	(12,082)	(12,894)	(13,000)	(13,059)	(13,500)	(13,500)	(13,500)
Net municipal taxes	GG	340,458	346,697	349,226	348,971	376,447	381,447	389,769
Penalties on tax arrears	GG	4,560	6,555	6,500	4,591	4,900	4,900	4,900
Potash tax share	GG							
Trailer license fees	GG	5,065	3,096	3,100	3,528	3,100	3,100	3,100
Transgas facility tax share	GG							
Other (Municipal tax loss pmts)	GG	0	0	0	2,340	0	0	0
Total Taxation		350,083	356,348	358,826	359,430	384,447	389,447	397,769
FEES AND CHARGES								
General government	GG	14,155	10,429	11,500	13,975	11,000	11,000	11,000
Protective services	PS	15,981	23,100	18,800	28,266	22,825	22,825	22,825
Transportation services	TS	3,290	4,002	2,300	1,616	2,300	2,300	2,300
Environmental Health services	EH	33,525	29,985	30,600	39,085	24,100	16,800	16,800
Public Health & Welfare services	PH	5,950	2,935	3,900	2,005	3,200	3,200	3,200
Planning & Development	PD	0	0	0	3,715	0	0	0
Recreation and Culture	RC	46,188	23,147	25,600	24,425	31,600	26,100	26,100
Total Fees and Charges		119,089	93,598	92,700	113,087	95,025	82,225	82,225
MAINTENANCE AND DEVELOPMENT CHARGES								
Road maint. and restoration agreements	TS							
Planning revenue	PD	0	0	0	0	4,000	2,500	2,500
Total Development Charges		-	-	-	-	4,000	2,500	2,500
UTILITIES								
Water	WS	165,446	195,360	183,950	172,764	197,250	203,450	233,150
Sewer	WS	65,445	67,108	67,000	70,118	73,638	76,350	87,803
Total Utilities		230,891	262,468	250,950	242,882	270,888	279,800	320,953
SCHEDULE TOTAL		700,063	712,414	702,476	715,400	754,360	753,972	803,447

SCHEDULE OF GRANTS and TRANSFERS

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 2

	Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
GRANTS FROM OTHER GOVERNMENTS:								
UNCONDITIONAL:								
Provincial								
Equalization (Revenue Sharing)	GG	96,716	96,716	107,467	107,464	118,220	128,976	139,732
Total Unconditional		96,716	96,716	107,467	107,464	118,220	128,976	139,732
CONDITIONAL:								
Federal								
Canada Day grant	RC	400	0	2,000	425	400	400	400
Community Access Program	RC	0	0	0	5,089	0	0	0
Youth Hires (Student Employment)	TS	0	0	0	0	2,500	2,500	2,500
Youth Hires (Student Employment)	RC	0	613	0	660	2,000	1,600	1,600
Sub total Federal		400	613	2,000	6,174	4,900	4,500	4,500
Provincial								
Sask Water Corporation	PS	0	813	0	0	1,000	0	0
Pest Control grants (SERM -Dutch Elm Dise	PD	0	4,000	2,000	1,940	2,000	2,000	2,000
Parks and Recreation grants	RC	0	4,000	8,500	0	7,500	8,500	8,500
Prov. Student Employment (CSSEP)	RC	1,397	1,339	0	3,000	0	0	0
Sub total Provincial		1,397	10,152	10,500	4,940	10,500	10,500	10,500
Local								
R.M. of Lumsden No. 189 -Fire grants	PS	712	712	7,700	0	17,631	6,300	6,300
R.M. of Lumsden No. 189 -Waste grant	EH	1,008	1,008	5,805	7,981	8,431	8,897	8,957
R.M. of Lumsden No. 189 -Recycle gra	EH	0	0	9,876	4,345	4,345	4,344	4,344
R.M. of Lumsden No. 189 -R/C grants	RC	1,075	1,075	4,444	1,075	1,075	1,075	1,075
Other Municipalities -Recycling grants	EH	0	0	0	0	3,000	3,000	3,000
Lumsden Sports Assoc.	TS	0	0	0	0	0	0	0
Sub total Local		2,795	2,795	27,825	13,401	34,482	23,616	23,676
Total Conditional		4,592	13,560	40,325	24,515	49,882	38,616	38,676
Other Grants (Organizations)								
Sask Parks and Rec (Comm grant)	RC	13,910	13,910	14,500	13,910	13,910	13,910	13,910
Sask Arts Board	RC	0	60	0	16,200	23,200	0	0
Trans Canada Trail grant	RC	12,450	0	0	3,200	0	0	0
Skating Rink -contracted staff(Sal/Ben)	RC	0	0	0	17,004	13,793	14,207	14,633
SPRA -Playground safety	RC	0	0	0	0	0	0	0
Sub total Other Grants		26,360	13,970	14,500	50,314	50,903	28,117	28,543
Donations								
Lumsden Sports Assoc.	GG	208	0	0	0	0	20,000	0
Recreation programs	RC	0	315	0	480	1,000	0	0
Sub total Donations		208	315	-	480	1,000	20,000	-
Total Grants and Donations		101,516	110,591	147,792	132,459	169,102	187,592	178,408

SCHEDULE OF GRANTS and TRANSFERS

GRANTS IN LIEU OF TAXES

Federal

RCMP	GG	3,026	2,654	2,700	4,589	4,500	4,500	4,500
Sub total Federal		3,026	2,654	2,700	4,589	4,500	4,500	4,500

Provincial

S.P.C. Electrical	GG							
Sask. Energy Gas	GG	27,697	36,181	35,000	40,928	41,000	41,000	41,000
Transgas	GG							
SPMC - Municipal Share	GG	1,108	1,319	1,175	1,495	1,500	1,500	1,500
Sask Tel	GG							
Other	GG							
Sub total Provincial		28,805	37,500	36,175	42,423	42,500	42,500	42,500

Local/Other

Housing Authority	GG	4,901	4,297	4,400	2,869	2,800	2,800	2,800
Sub total Local		4,901	4,297	4,400	2,869	2,800	2,800	2,800

Total Grant in Lieu		36,732	44,451	43,275	49,881	49,800	49,800	49,800
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Other Government Transfers

S.P.C. Surcharge	GG	34,291	35,591	36,000	39,249	40,000	40,000	40,000
Sub total Other Transfers		34,291	35,591	36,000	39,249	40,000	40,000	40,000

Total Grants In Lieu & Transfers		71,023	80,042	79,275	89,130	89,800	89,800	89,800
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SCHEDULE TOTAL		172,539	190,633	227,067	221,589	258,902	277,392	268,208
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SCHEDULE OF CAPITAL REVENUES

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule C1

		Schedule	2000	2001	2002	2002	2003	2004	2005
			Actual	Actual	Budget	Actual	Budget	Budget	Budget
LOCAL IMPROVEMENT LEVIES									
1998 Pavement LIP levies	TS		2,912	3,348	3,300	(2,437)	500	0	0
2002 Pavement LIP levies	TS		0	0	64,380	53,524	5,736	5,736	5,736
Total LIP Levies			2,912	3,348	67,680	51,087	6,236	5,736	5,736
MAINTENANCE AND DEVELOPMENT CHARGES									
Land development/servicing agreements	PD		50,800	0	0	0	0	0	0
Public reserve cash in lieu charges	PD		0	0	0	0	0	0	0
Total Development Charges			50,800	-	-	-	-	-	-
CAPITAL GRANTS and DONATIONS									
Federal Conditional Grants:									
Sewer Utility -FCM Green Fund	WS						0		
Provincial Conditional Grants:									
Provincial Disaster Assistance (ESTP-9	PS		0	0	9,090	4,590	0	0	0
Capital bldg/equip grants ()	RC		0	0	0	0	0	0	0
Canada/Sask Infrastructure Prog (CSIP	WS		0	16,934	924,800	666,944	208,391	0	0
Local Gov't. Conditional Grants:									
R.M. of Lumsden No. 189 -Fire	PS		0	0	0	0	0	0	0
Sub total Grants			-	16,934	933,890	671,534	208,391	-	-
Donations:									
Firefighting equipment	PS		0	0	0	900	0	0	0
Broad Street Walking Bridge	TS			0	19,000	0	0	50,000	0
Hall renovations and equipment	RC		0	0	0	4,012	0	0	0
Library renovations project	RC		0	0	0	963	0	0	0
Skating Arena	RC								
Sub total Donations			-	-	19,000	5,875	-	50,000	-
Total Capital Grants and Donations			-	16,934	952,890	677,409	208,391	50,000	-
CAPITAL ASSET PROCEEDS									
Sale of office equipment	GG		0	0	0	0	0	0	0
Sale of equipment -common pool	TS		0	0	8,400	8,500	0	0	0
Sale of waste management equipment	EH		0	0	0	0	3,500	0	0
Sale of recreation/parks equipment	RC		0	0	0	0	0	0	0
Sale of cultural equipment	RC		0	0	0	0	2,000	0	0
Total Capital Asset Proceeds			-	-	8,400	8,500	5,500	-	-
LAND SALES -GAIN									
Profit on sale of TTP	PD		0	0	0	0	0	0	0
Sale of land for walking bridge	TS		0	0	0	0	0	100,000	0
Sale of land for waste management	EH		0	0	0	0	0	20,000	0
Profit on land for re-sale	PD		16,487	5,720	30,000	41,378	30,000	20,000	10,000
Total Land Sales-Gains			16,487	5,720	30,000	41,378	30,000	140,000	10,000
RETURNS ON CAPITAL INVESTMENT									
Interest Income									
Interest on capital trust fund	GG		2,026	1,376	0	599	1,600	1,000	1,200
Housing Authority surplus	PD		328	1,033	0	1,109	1,000	1,000	1,000
Total Returns on Investment			2,354	2,409	-	1,708	2,600	2,000	2,200
OTHER REVENUE									
Insurance Proceeds									
Insurance claim proceeds (capital loss)									
Total Insurance proceeds			-	-	-	-	-	-	-
Other									
Total Other			-	-	-	-	-	-	-
Total Other Revenue			-	-	-	-	-	-	-
SCHEDULE TOTAL			72,553	28,411	1,058,970	780,082	252,727	197,736	17,936

Budget Expenditures -by Department and Service

2003 Budget
ESTIMATES FOR THE YEAR 2003

Expenditures	Council Remun	Wages and Benefits	Professional Services	Contracted Services	Utilities	Insurance	Maint. Materials & Supplies	Grants and Contrib	Capital Expenses	Interest	Allowance for Uncollectibles	Other	Totals				
													Budget 2003	Actual 2002	Actual 2001		
General Government Services																	
Council remuneration	18,500													18,500	29,136	17,999	
General Administration		39,102	6,700	23,550	5,500	4,500	8,950	200	21,250	1,250	0	25		111,027	119,486	107,607	
Protective Services																	
Council remuneration	1,000													1,000	0	0	
Police			89,000						0					89,000	88,408	96,327	
Fire protection		17,782		4,450	6,900	2,000	4,700	1,100	14,000	3,683	0	0		54,615	131,747	9,708	
EMO				3,000			0							3,000	2,674	1,600	
Bylaw enforcement		0		3,500			0							3,500	3,424	3,852	
Transportation Services																	
Council remuneration	1,000													1,000	0	0	
Common equipment pool		103,461	0	5,500	8,500	2,841	23,301		2,800	13,143				159,546	374,773	51,469	
Roads, streets, walks, lighting		23,996	0	12,000	23,000	0	16,500		0	8,011		595		84,102	213,658	145,179	
Environmental Health Services																	
Waste collection		15,706		900	0	0	2,800	0	0	2,662		0		22,068	19,226	20,327	
Waste disposal		7,196		16,700	0	120	3,500	0	3,000	0		0		30,516	22,693	15,051	
Recycling operation		42		17,500	2,100	175	2,000	0	7,100	0		0		28,917	28,296	4,158	
Pest and weed control	926			1,200			300							2,426			
Public Health and Welfare Services																	
Cemeteries		2,530		0			450	0	600	0	0	0		3,580	2,864	5,966	
Planning and Development																	
Council remuneration	2,000													2,000	0	0	
Land use planning		18,480		5,000			0		2,000					25,480	26,149	14,161	
Economic/community development		1,065		7,165	400	0	700	200	5,000			0		14,530	7,335	7,711	
Subdivision land and development			1,500	0			0		0					1,500	1,259	0	
Public housing operations				0		0								0	0	0	
Recreation and Culture																	
Parks and Recreation		74,406		16,000	5,650	7,088	10,300	2,650	3,500			1,250		120,844	115,668	117,550	
Culture: libraries, museums, halls		0		11,550	8,900	1,650	2,150	13,400	11,500			0		49,150	46,870	33,931	
Utilities																	
Council remuneration	1,000													1,000			
Water utility		40,714	1,012	11,650	12,700	1,200	18,350		810,520	40,028	500	0		936,674	1,159,029	140,421	
Sewer utility		25,951	0	9,500	9,300	0	6,000		0	0	0	0		50,751	51,596	21,088	
Total	24,426	370,431	98,212	149,165	82,950	19,574	100,001	17,550	881,270	68,777	500	1,870		1,814,726	2,415,154	796,106	

SUMMARY OF EXPENDITURES -by Department and Service

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 4

		Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget
GENERAL GOVERNMENT SERVICES									
Council	GG		17,164	17,999	18,000	29,136	18,500	19,000	19,000
General Administration	GG		96,080	107,607	125,647	119,486	111,027	89,948	95,863
Other general government	GG								
Total			113,244	125,606	143,647	148,623	129,527	108,948	114,863
PROTECTIVE SERVICES									
Council remuneration	PS		0	0	0	0	1,000	1,000	1,000
Police protection	PS		88,556	96,327	92,225	88,769	89,000	90,000	92,000
Fire protection	PS		6,116	9,708	117,602	131,747	54,615	49,363	49,005
Emergency measures (EMO)	PS		1,169	1,600	2,000	2,674	3,000	3,000	3,000
Bylaw enforcement	PS		5,682	3,852	4,000	3,424	3,500	3,500	3,500
Total			101,523	111,487	215,827	226,613	151,115	146,863	148,505
TRANSPORTATION SERVICES									
Council remuneration	TS		0	0	0	0	1,000	1,000	1,000
Common equipment pool	TS		46,521	51,469	297,914	374,773	159,546	163,278	133,486
Roads, streets, walks and lighting	TS		148,878	145,179	309,698	213,658	84,102	222,397	68,126
Public transit	TS		-	-	-	-	-	-	-
Total			195,399	196,648	607,612	588,432	244,648	386,675	202,612
ENVIRONMENTAL HEALTH SERVICES									
Council remuneration	EH		0	0	0	0	0	0	0
Waste collection	EH		19,006	20,104	19,579	19,226	22,068	21,129	20,438
Waste disposal site	EH		13,867	20,611	27,085	22,693	30,516	35,660	28,807
Recycling	EH		25,283	23,166	25,875	28,296	28,917	71,818	21,819
Pest and weed control	EH		11,117	19,590	22,223	1,188	2,426	2,444	2,462
Total			69,273	83,471	94,762	71,403	83,927	131,051	73,526
PUBLIC HEALTH AND WELFARE SERVICES									
Cemetery	PH		4,386	5,966	8,002	2,864	3,580	3,031	3,083
Family and community support services	PH		-	-	-	-	-	-	-
Other public health and welfare	PH		-	-	-	-	-	-	-
Total			4,386	5,966	8,002	2,864	3,580	3,031	3,083
PLANNING AND DEVELOPMENT SERVICES									
Council remuneration	WS		0	0	0	0	2,000	2,000	2,000
Land use Planning, zoning and developn	PD		10,322	14,161	5,000	26,149	25,480	24,015	24,565
Economic/Agriculture development	PD		11,086	7,711	12,561	7,335	14,530	13,212	13,234
Subdivision land and development	PD		0	0	0	1,259	1,500	0	0
Public Housing operation	PD		0	0	0	0	0	0	0
Land, Housing and building rentals	PD		-	-	-	-	-	-	-
Total			21,408	21,872	17,561	34,743	43,510	39,227	39,799
RECREATION AND CULTURE									
Parks and Recreation	RC		95,962	117,550	94,100	115,668	120,844	87,543	90,256
Culture: Libraries, Museums, and Halls	RC		50,178	33,931	44,502	46,870	49,150	38,250	38,250
Total			146,140	151,481	138,602	162,537	169,994	125,793	128,506
UTILITIES									
Council remuneration	WS		0	0	0	0	1,000	1,000	1,000
Water	WS		151,476	140,421	1,622,394	1,159,029	936,674	154,144	145,624
Sewer	WS		19,802	21,088	24,500	51,596	50,751	63,045	54,397
Other utilities	WS		-	-	-	-	-	-	-
Total			171,278	161,509	1,646,894	1,210,625	988,425	218,189	201,021
TOTAL EXPENDITURES			822,651	858,040	2,872,907	2,445,840	1,814,726	1,159,777	911,914

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 4

Schedule	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget	2006 Budget
GENERAL GOVERNMENT SERVICES								
Council Remuneration								
Council reg/special meetings	13,614	13,929	14,000	16,171	15,500	16,000	16,000	16,000
Council per diem/committees	3,550	4,070	4,000	12,965	3,000	3,000	3,000	3,000
Sub total	17,164	17,999	18,000	29,136	18,500	19,000	19,000	19,000
General Administrator								
Wages and benefits	41,805	48,574	52,008	59,626	39,102	39,898	40,713	41,545
Contracted services	8,526	9,753	11,150	7,308	10,150	10,450	11,950	11,950
Utilities	5,187	5,939	5,200	6,428	5,500	5,500	5,500	5,500
Insurance	5,795	4,428	4,500	4,505	4,500	4,500	4,500	4,500
Maintenance, materials and supplies	6,514	8,966	8,750	6,701	8,150	8,150	8,150	8,150
Grants and contributions	285	35	200	40	200	200	200	200
Capital expenditures	9,800	6,541	20,550	8,341	21,250	0	1,500	3,000
Interest	205	3,873	3,125	4,791	1,250	625	625	625
Allowance for uncollectibles	544	2,874	0	2,788	0	0	0	0
Sub total	78,661	90,983	105,483	100,526	90,102	69,323	73,138	75,470
Property taxation/assessment -contract	9,845	9,042	12,039	10,651	11,600	12,000	14,000	14,000
Audit	4,762	4,905	5,000	5,047	5,200	5,300	5,400	5,400
Legal	1,112	564	1,500	1,426	1,500	1,500	1,500	1,500
Elections -contracted	1,586	1,695	1,600	1,836	1,800	1,800	1,800	1,800
-supplier:	89	418	0	0	800	0	0	0
Other (specify)	25	0	25	0	25	25	25	25
Sub total	17,419	16,624	20,164	18,960	20,925	20,625	22,725	22,725
Total General Government	113,244	125,606	143,647	148,623	129,527	108,948	114,863	117,195
PROTECTIVE SERVICES								
Council Remuneration								
	0	0	0	0	1,000	1,000	1,000	1,000
Police protection								
Professional services	88,556	96,327	92,225	88,408	89,000	90,000	92,000	92,000
Contracted services	0	0	0	361	0	0	0	0
Capital expenditures	0	0	0	0	0	0	0	0
Sub total	88,556	96,327	92,225	88,769	89,000	90,000	92,000	92,000
Fire protection								
Wages and benefits	0	0	1,800	15,094	17,782	18,066	18,355	18,650
Contracted services	841	1,975	4,450	1,372	4,450	4,450	4,450	4,450
Utilities	413	2,242	3,025	4,231	6,900	6,600	6,600	6,600
Insurance	949	847	2,000	937	2,000	2,000	2,000	2,000
Maintenance, materials and supplies	1,402	3,961	4,500	5,406	4,700	4,700	4,700	4,700
Grants and contributions	0	0	0	0	1,100	1,100	1,100	1,100
Capital expenditures	2,511	683	100,500	104,641	14,000	8,525	8,525	8,525
Interest	0	0	1,327	66	3,683	3,922	3,275	3,275
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other	0	0	0	0	0	0	0	0
Sub total	6,116	9,708	117,602	131,747	54,615	49,363	49,005	49,300
EMO								
Contracted services	450	1,600	2,000	2,674	3,000	3,000	3,000	3,000
Maintenance, materials and supplies	719	0	0	0	0	0	0	0
Sub total	1,169	1,600	2,000	2,674	3,000	3,000	3,000	3,000
Bylaw enforcement								
Wages and benefits	0	0	0	0	0	0	0	0
Contracted services	5,682	3,748	4,000	3,229	3,500	3,500	3,500	3,500
Maintenance, materials and supplies	0	104	0	195	0	0	0	0
Other (specify)	0	0	0	0	0	0	0	0
Sub total	5,682	3,852	4,000	3,424	3,500	3,500	3,500	3,500
Total Protective Services	101,523	111,487	215,827	226,613	151,115	146,863	148,505	148,800
TRANSPORTATION SERVICES								
Council Remuneration								
	0	0	0	0	1,000	1,000	1,000	1,000
Common equipment pool								
Wages and benefits	0	0	1,500	77,594	103,461	80,923	82,513	84,134
Professional services	0	0	3,000	0	0	0	0	0
Contracted -maintenance	11,060	6,662	6,650	5,429	5,500	6,000	6,000	6,000
Utilities	6,160	7,433	8,500	8,838	8,500	8,500	8,500	8,500
Insurance	1,408	2,537	3,256	2,685	2,841	2,856	2,856	2,856
Maintenance, materials and supplies	20,271	32,391	24,425	21,274	23,301	23,525	23,250	23,525
Capital expenditures	3,162	130	247,000	256,786	2,800	30,000	0	0
Interest	4,460	2,316	3,583	2,167	13,143	11,474	10,367	10,367
Sub total	46,521	51,469	297,914	374,773	159,546	163,278	133,486	135,382
Roads, streets, walks and lighting								
Wages and benefits	90,230	82,793	79,927	36,515	23,996	14,067	14,223	14,382

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 4

Schedule	2000	2001	2002	2002	2003	2004	2005	2006
	Actual	Actual	Budget	Actual	Budget	Budget	Budget	Budget
Professional services	0	0	0	7,599	0	0	0	0
Contracted -maintenance - construction	6,770	11,891	12,000	16,471	12,000	12,000	12,000	12,000
Utilities	24,967	23,691	25,000	22,568	23,000	23,000	23,000	23,000
Insurance								
Maintenance, materials and supplie	1,311	4,967	2,300	2,245	2,500	1,300	1,300	1,300
Capital expenditures	0	0	165,000	117,596	0	150,000	0	0
Interest	13,132	10,058	9,471	6,894	8,011	7,435	3,008	3,008
Other (specify)	0	0	0	344	595	595	595	595
Gravel	6,134	9,394	6,000	(2,103)	6,000	6,000	6,000	6,000
Asphalt	4,274	2,031	5,000	2,126	4,000	4,000	4,000	4,000
Culverts/drainage	2,060	354	5,000	3,403	4,000	4,000	4,000	4,000
Sub total	148,878	145,179	309,698	213,658	84,102	222,397	68,126	68,285
Total	195,399	196,648	607,612	588,432	244,648	386,675	202,612	204,667
ENVIRONMENTAL HEALTH SERVICES								
Council Remuneration	0	0	0	0	0	0	0	0
Waste Management								
Wages and benefits	13,446	17,728	18,922	15,856	22,944	23,403	23,872	24,350
Contracted services	28,142	31,143	38,000	42,075	35,100	36,100	36,100	36,100
Utilities	1,455	2,194	1,700	2,381	2,100	2,100	2,100	2,100
Insurance	272	174	295	206	295	295	295	295
Maintenance, materials and supplie	10,979	8,077	9,800	5,852	8,300	8,300	8,300	8,300
Capital expenditures	2,572	0	0	0	10,100	57,000	0	0
Interest	1,290	4,565	3,822	3,845	2,662	1,409	397	397
Pest and Weed Control								
Wages and benefits	10,806	18,357	20,723	792	926	944	962	981
Contracted services	122	1,213	1,200	278	1,200	1,200	1,200	1,200
Maintenance, materials and supplie	189	20	300	118	300	300	300	300
Capital expenditures	-	-	-	-	-	-	-	-
Other (specify)	-	-	-	-	-	-	-	-
Total Environment Health	69,273	83,471	94,762	71,403	83,927	131,051	73,526	74,023
PUBLIC HEALTH AND WELFARE SERVICES								
Cemetery								
Wages and benefits	4,188	5,829	6,452	2,245	2,530	2,581	2,633	2,685
Contracted services	-	-	-	-	-	-	-	-
Maintenance, materials and supplie	198	137	950	47	450	450	450	450
Grants and contributions	-	-	-	-	-	-	-	-
Capital expenditures	-	-	600	572	600	-	-	-
Interest	-	-	-	-	-	-	-	-
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other (specify)	-	-	-	-	-	-	-	-
Total Cemetery	4,386	5,966	8,002	2,864	3,580	3,031	3,083	3,135
PLANNING AND DEVELOPMENT SERVICES								
Council Remuneration	0	0	0	0	2,000	2,000	2,000	2,000
Land Use Planning								
Wages and benefits	-	-	-	-	18,480	19,015	19,565	20,131
Contracted services	10,246	14,161	5,000	26,149	5,000	5,000	5,000	5,000
Maintenance, materials and supplie	76	0	0	0	0	0	0	0
Capital expenditures	-	-	-	-	2,000	-	-	-
Sub total	10,322	14,161	5,000	26,149	25,480	24,015	24,565	25,131
Economic/Community Development								
Wages and benefits	686	1,139	1,061	-	1,065	1,087	1,109	1,131
Contracted services	5,451	2,350	6,500	6,292	7,165	5,825	5,825	5,825
Utilities	-	213	-	174	400	400	400	400
Insurance	-	263	-	-	-	-	-	-
Maintenance, materials and supplie	1,853	244	0	669	700	700	700	700
Grants and contributions	-	200	-	200	200	200	200	200
Capital expenditures	3,096	3,302	5,000	-	5,000	5,000	5,000	5,000
Other (specify)	-	-	-	-	-	-	-	-
Sub total	11,086	7,711	12,561	7,335	14,530	13,212	13,234	13,256
Subdivision Land Developmen								
Professional services	-	-	-	1,259	1,500	-	-	-
Contracted services	-	-	-	-	-	-	-	-
Maintenance, materials and supplie	0	0	0	0	0	0	0	0
Capital expenditures	-	-	-	-	-	-	-	-
Public Housing Operations								
Contracted services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden
ESTIMATES FOR THE YEAR 2003

Schedule 4

	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget	2005 Budget	2006 Budget
Sub total	-	-	-	1,259	1,500	-	-	-
Total Planning & Developmen	21,408	21,872	17,561	34,743	43,510	39,227	39,799	40,387
RECREATION AND CULTURAL SERVICES								
Parks and Recreation								
Wages and benefits	28,565	38,153	42,745	63,685	74,406	48,788	49,901	50,896
Contracted services	27,754	19,920	15,500	17,211	16,000	16,350	16,350	16,350
Utilities	7,351	4,839	5,050	4,899	5,650	5,750	5,750	5,750
Insurance	9,286	6,620	6,975	7,439	7,088	1,275	1,275	1,275
Maintenance, materials and supplie	13,577	7,507	10,380	7,814	10,300	7,980	7,980	7,980
Grants and contributions	2,570	5,250	6,000	4,000	2,650	1,650	1,650	1,650
Capital expenditures	5,366	34,022	6,200	9,380	3,500	4,500	6,100	5,500
Other	1,493	1,239	1,250	1,240	1,250	1,250	1,250	1,250
Sub total	95,962	117,550	94,100	115,668	120,844	87,543	90,256	90,651
Culture: Libraries, Museums, and Hall:								
Wages and benefits	8,982	9,275	9,452	5,090	-	-	-	-
Contracted services	702	807	550	8,352	11,550	11,550	11,550	11,550
Utilities	7,207	8,803	8,900	9,564	8,900	8,900	8,900	8,900
Insurance	2,201	1,548	1,650	1,820	1,650	1,650	1,650	1,650
Maintenance, materials and supplie	1,299	3,354	2,150	3,063	2,150	2,150	2,150	2,150
Grants and contributions	8,996	10,144	11,800	13,699	13,400	14,000	14,000	14,000
Capital expenditures	20,791	-	10,000	5,281	11,500	-	-	-
Other (specify)	-	-	-	-	-	-	-	-
Sub total	50,178	33,931	44,502	46,870	49,150	38,250	38,250	38,250
Total Rec and Culture	146,140	151,481	138,602	162,537	169,994	125,793	128,506	128,901
UTILITIES								
Council Remuneration								
Water	0	0	0	0	1,000	1,000	1,000	1,000
Water								
Wages and benefits	73,430	70,058	72,107	41,708	40,714	41,528	42,356	43,203
Professional services	6,686	(1,943)	600	302	1,012	600	1,145	1,000
Contracted services	12,568	12,504	30,050	19,167	11,650	12,900	13,400	13,400
Utilities	7,627	8,070	8,050	9,131	12,700	15,700	16,900	16,900
Insurance	585	379	1,000	891	1,200	1,200	1,200	1,200
Maintenance, materials and supplie	22,140	20,376	22,350	23,868	18,350	15,950	16,756	16,750
Capital expenditures	15,244	22,216	1,476,000	1,058,710	810,520	14,000	6,000	6,000
Interest	12,035	6,329	11,737	4,707	40,028	51,870	47,367	42,588
Allowance for uncollectibles	957	2,432	500	329	500	396	500	686
Other (specify)	204	-	-	216	-	-	-	-
Total	151,476	140,421	1,622,394	1,159,029	936,674	154,144	145,624	141,727
Sewer								
Wages and benefits	-	-	-	25,819	25,951	26,470	26,997	27,537
Professional services	-	-	-	-	-	75	500	519
Contracted services	6,602	9,845	8,500	6,916	9,500	10,500	10,900	10,900
Utilities	7,978	8,060	9,500	8,683	9,300	9,500	9,500	9,500
Insurance	610	432	0	0	0	0	0	0
Maintenance, materials and supplie	2,978	1,989	6,500	7,933	6,000	6,500	6,500	6,500
Capital expenditures	1,634	550	-	2,245	-	10,000	-	-
Interest	-	-	-	-	-	-	-	-
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other (specify)	-	212	-	-	-	-	-	-
Total	19,802	21,088	24,500	51,596	50,751	63,045	54,397	54,956
Total Utilities	171,278	161,509	1,646,894	1,210,625	988,425	218,189	201,021	197,683
TOTAL EXPENDITURES	822,651	858,040	2,872,907	2,445,840	1,814,726	1,159,777	911,914	914,790

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 200

	GG Office Municipal Software	GG Office Computer Upgrades	PS Fire Equip.	PS First Responders Equip.	TS Workshop Shelving	TS	TS	EH Landfill Security Bldg	EH 1980 Hysher ForkLift	PHW Weed Eater	PD Tree Planting Program	PD GIS Software	RC Hall Chairs	RC Picnic Tables	RC Campground Renovations	WS Water Main Replacements	WS Fire Hydrants	WS Water Meters	WS WTP Additions #2	TOTAL		
USES:																						
ASSETS TO BE PURCHASED:																						
Land																				0		
Building					2,800			3,000												5,800		
Machinery & Equip.	19,000	2,250	13,000	1,000					7,100	600		2,000	11,500	1,500					1,000	58,950		
Engineering Structure											5,000				2,000	15,000	5,000		400,000	427,000		
ASSETS TO BE CONSTRUCTED:																						
Salaries/wages, etc																				0		
Materials																				0		
TOTAL	19,000	2,250	13,000	1,000	2,800	0	0	3,000	7,100	600	5,000	2,000	11,500	1,500	2,000	15,000	0	5,000	1,000	400,000	491,750	
Expenditure Codes	104	104	213		302					504	622	613	716	715	715			807	808	813		
SOURCES:																						
Issue of debentures																				0	21	
Long-term loans/leases																				400,000	400,000	21
CTF withdrawal	19,000	2,250							3,600			2,000									26,850	22
Capital grants -Federal																					0	13
-Province																					0	9
-Local																					0	33
Sale/trade-in of assets									3,500				2,000								5,500	23
Sale of land																					0	23
Prepaid frontage taxes																					0	24
Current operations -General					2,800			3,000		600	5,000										11,400	25
-W & S																	5,000	1,000			6,000	25
Contributions/donations																					0	31/32
Interest -Capital fund																					0	
Prior Years Funded Reserves																					0	26
-Fire			13,000	1,000																	14,000	26
-Rec/Cult													4,500	1,500	2,000						8,000	26
-W & S																15,000					15,000	26
Prior Years Surplus -General																					0	26
-Capital																					0	26
-Fire																					0	26
-Rec/Cult													5,000								5,000	26
-W & S																					0	26
TOTAL	19,000	2,250	13,000	1,000	2,800	0	0	3,000	7,100	600	5,000	2,000	11,500	1,500	2,000	15,000	0	5,000	1,000	400,000	491,750	

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2004

USES:	GG	GG	PS	PS	TS	TS		EH	EH	PHW	PD	PD	RC	RC	RC	WS	WS	WS	WS	WS	TOTAL	
			Fire Equip.		1-Ton Truck	Foot Bridge		Recycle Depot Relocation	Waste Oil Station & Compost			Tree Planting Program			Campground Renovations	Water Meters	6" Trash Pump	Fire Hydrants	Lift Station Improv	WTP Additions #3		
ASSETS TO BE PURCHASED:																						
Land																						0
Building								50,000														50,000
Machinery & Equip.			8,525		30,000				5,000							1,000	8,000		10,000			62,525
Engineering Structure						150,000			2,000			5,000			4,500			5,000			175,000	341,500
																						0
ASSETS TO BE CONSTRUCTED:																						0
Salaries/wages, etc																						0
Materials																						0
TOTAL	0	0	8,525	0	30,000	150,000	0	50,000	7,000	0	0	5,000	0	0	4,500			5,000	10,000	175,000	454,025	
Expenditure Codes			213		301	326	303	421	421			622			715	808	814	807	812	813		
																						Codes
SOURCES:																						
Issue of debentures																						0
Long-term loans/leases																						0
CTF withdrawal					30,000				7,000													37,000
Capital grants -Federal																						0
-Province																						0
-Local																						0
Sale/trade-in of assets																						0
Sale of land						100,000		20,000														120,000
Prepaid frontage taxes																						0
Current operations -General												5,000										5,000
-W & S																1,000	8,000	5,000				14,000
Contributions/donations						50,000																50,000
Interest -Capital fund																						0
Prior Years Funded Reserves									30,000													30,000
-Fire			8,525																			8,525
-Rec/Cult															4,500							4,500
-W & S																				10,000	175,000	185,000
Prior Years Surplus -General																						0
-Capital																						0
-Fire																						0
-Rec/Cult																						0
-W & S																						0
TOTAL	0	0	8,525	0	30,000	150,000	0	50,000	7,000	0	0	5,000	0	0	4,500			5,000	10,000	175,000	454,025	

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2005

USES:	GG	GG	PS	PS	TS	TS	TS	EH	EH	PHW	PD	PD	RC	RC	RC	WS	WS	WS	WS	WS	TOTAL
	Office		Fire									Tree	Weed	Camppground	Water						
	Equip.		Equip.									Planting	Eater	Renovatlons	Meters			Fire			
	Upgrades										Program					Hydrants					
ASSETS TO BE PURCHASED:																					
Land																					0
Building																					0
Machinery & Equip.	1,500		8,525										600		1,000						11,625
Engineering Structure											5,000		5,500					5,000			15,500
																					0
ASSETS TO BE CONSTRUCTED:																					
Salaries/wages, etc																					0
Materials																					0
TOTAL	1,500	0	8,525	0	0	0	0	0	0	0	0	5,000	0	600	5,500	0	0	5,000	0	0	27,125
<i>Expenditure Codes</i>	<i>104</i>		<i>213</i>								<i>622</i>		<i>716</i>	<i>715</i>	<i>808</i>			<i>807</i>			
SOURCES:																					
Issue of debentures																					0
Long-term loans/leases																					0
CTF withdrawl	1,500																				1,500
Capital grants -Federal																					0
-Province																					0
-Local																					0
Sale/trade-in of assets																					0
Sale of land																					0
Prepaid frontage taxes																					0
Current operations -General											5,000										5,000
-W & S																		5,000	1,000		6,000
Contributions/donations																					0
Interest -Capital fund																					0
Prior Years Funded Reserves																					0
-Fire			8,525																		8,525
-Rec/Cult													600	5,500							6,100
-W & S																					0
Prior Years Surplus -General																					0
-Capital																					0
-Fire																					0
-Rec/Cult																					0
-W & S																					0
TOTAL	1,500	0	8,525	0	0	0	0	0	0	0	0	5,000	0	600	5,500	0	0	5,000	1,000	0	27,125

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2006

	GG	GG	PS	PS	TS	TS	TS	EH	EH	PHW	PD	PD	RC	RC	RC	WS	WS	WS	WS	WS	TOTAL	
	Copley Upgrade		Fire Equip.									Tree Planting Program			Campround Renovations	Water Meters		Fire Hydrants		Lagoon Renov		
USES:																						
ASSETS TO BE PURCHASED:																						
Land																						0
Building																						0
Machinery & Equip.	5,000		8,525													1,000						14,525
Engineering Structure											5,000				5,500			5,000			209,665	225,165
																						0
ASSETS TO BE CONSTRUCTED:																						0
Salaries/wages, etc																						0
Materials																						0
TOTAL	5,000	0	8,525	0	0	0	0	0	0	0	0	5,000	0	0	5,500	0	0	5,000	0	209,665	239,690	
<i>Expenditure Codes</i>			213							303		622			715	808		807				
SOURCES:																						
Issue of debentures																						0
Long-term loans/leases																						0
CTF withdrawl	3,000																					3,000
Capital grants -Federal																					69,888	69,888
-Province																					69,888	69,888
-Local																						0
Sale/trade-in of assets	2,000																					2,000
Sale of land																						0
Prepaid frontage taxes																						0
Current operations -General											5,000											5,000
-W & S																1,000		5,000			69,889	75,889
Contributions/donations																						0
Interest -Capital fund																						0
Prior Years Funded Reserves																						0
-Fire			8,525																			8,525
-Rec/Cult															5,500							5,500
-W & S																						0
Prior Years Surplus -General																						0
-Capital																						0
-Fire																						0
-Rec/Cult																						0
-W & S																						0
TOTAL	5,000	0	8,525	0	0	0	0	0	0	0	0	5,000	0	0	5,500	0	0	5,000	0	209,665	239,690	

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2007

USES:	GG Office Computer Upgrade	GG	PS Fire Equip.	PS	TS	TS	TS	EH	EH	PHW Weed Eater	PD	PD Tree Planting Program	RC	RC	RC	WS Water Meters	WS	WS Fire Hydrants	WS	WS	TOTAL
ASSETS TO BE PURCHASED:																					
Land																					0
Building																					0
Machinery & Equip.	1,500		8,525							600						1,000					11,625
Engineering Structure												5,000						5,000			10,000
																					0
ASSETS TO BE CONSTRUCTED:																					0
Salaries/wages, etc																					0
Materials																					0
TOTAL	1,500	0	8,525	0	0	0	0	0	0	600	0	5,000	0	0	0	808		5,000	0	0	21,625
<i>Expenditure Codes</i>			213							303		622				808		807	808		
SOURCES:																					
Issue of debentures																					0
Long-term loans/leases																					21
CTF withdrawl	1,500																				21
Capital grants -Federal																					22
-Province																					13
-Local																					9
Sale/trade-in of assets																					33
Sale of land																					23
Prepaid frontage taxes																					23
Current operations -General										600		5,000									24
-W & S																1,000		5,000			25
Contributions/donations																					25
Interest -Capital fund																					31/32
Prior Years Funded Reserves																					26
-Fire			8,525																		26
-Rec/Cult																					26
-W & S																					26
Prior Years Surplus -General																					26
-Capital																					26
-Fire																					26
-Rec/Cult																					26
-W & S																					26
TOTAL	1,500	0	8,525	0	0	0	0	0	0	600	0	5,000	0	0	0	808		5,000	0	0	21,625

EXPENDITURE CODES

General Government

101 Municipal offices
 102 Office equipment
 103 General municipal property
 104 Computer systems for municipal office
 105 Council chambers
 106 Multipurpose buildings
 107 Other municipal property

Protective

201 Police buildings
 202 Police vehicles
 203 Police equipment
 204 Detention facilities
 205 Court facilities
 211 Fire station/buildings
 212 Fire engine/other vehicles
 213 Fire fighting equipment
 214 Fire alarm systems
 215 Communication equipment for police, fire, ambulance
 221 Ambulance vehicles
 222 Ambulance equipment
 223 Emergency measures facilities/equipment
 224 Animal/pest control facilities/equipment
 231 Other protective services

Transportation

301 Transportation machinery/equipment
 302 Garages/workshops/yards for equipment/vehicles/construction
 303 Related tools
 304 Related vehicles
 311 Airport/airfields-facilities
 312 Airport/airfields-equipment
 321 Roads/streets-paving
 322 Roads/streets-oil surface
 323 Roads/streets-grade & gravel
 324 Roads/streets-general construction
 325 Sidewalks/curbs/gutters
 326 Bridges/viaducts/culverts
 327 Subways/overpasses
 328 Railway grade crossing/separations
 329 Road traffic-signs/signals
 331 Street lights
 332 Parking-facilities
 333 Parking-equipment
 341 Storm sewers
 342 Drainage ditches & other drainage projects
 351 Other transportation services/facilities

Environmental Health

401 Garbage disposal sites (landfill)
 402 Garbage disposal equipment
 403 Incinerators
 411 Water pollution control equipment
 412 Air pollution control equipment
 413 Noise abatement facilities
 421 Other environmental health services

Public Health and Welfare

501 Hospital facilities
 502 Hospital equipment
 503 Health clinics/centres
 504 Cemeteries/crematoriums
 511 Other public health/welfare services/facilities

Environmental Development

601 Shopping malls
 602 Tourist camps/trailer parks/facilities
 603 Convention facilities
 611 Housing-low rental
 612 Housing-senior citizens
 613 Housing-other
 621 Industrial development
 622 Community development
 623 Residential land development
 631 Other environmental development services

Recreation and Culture

701 Museums/historic sites-facilities
 702 Museums/historic sites-equipment
 703 Art galleries
 704 Libraries-facilities
 705 Libraries-equipment
 706 Libraries-books
 707 Conservatory
 708 Community centres/halls-facilities
 709 Community centres/halls-equipment
 711 Skating rinks/arenas-facilities
 712 Skating rinks/arenas-equipment
 713 Recreation complexes-facilities
 714 Recreation complexes-equipment
 715 Parks/playgrounds-facilities
 716 Parks/playgrounds-equipment
 717 Swimming pools-facilities
 718 Swimming pools-equipment
 721 Golf courses-facilities
 722 Golf courses-equipment

723 Tennis/racquet courts-facilities
 724 Tennis/racquet courts-equipment
 725 Curling rinks-facilities
 726 Curling rinks-equipment
 731 Exhibition grounds/facilities
 741 Day care facilities
 751 Other educational facilities
 761 Other recreational/cultural services

Water and Sewer Utility

801 Reservoirs, dugouts
 802 Water supply wells
 803 Water supply pipelines
 804 Water supply treatment facilities
 805 Water supply treatment equipment
 806 Water storage
 807 Water distribution systems
 808 Water distribution/supply pumps
 811 Sewage collection systems
 812 Sewage lift stations & force mains
 813 Sewage lagoons
 814 Sewage treatment & disposal facilities/equipment
 815 Sewage outfall lines

Transit Utility

821 Transit garages/offices/buildings
 822 Transit equipment
 823 Transit buses
 824 Transit for the disabled buses/vans
 825 Transit shelters/terminals

Electric Light Utility

831 Electrical generating equipment/facilities
 832 Electrical distribution systems

Other Utilities

841 Community cable television systems
 851 Other utilities

TOWN -ADMIN. SALARY & BENEFIT HISTORY					@57%	@57%	@56%	@56%	@56%	@56%	@56%	@52.5%
	1994	1995	1996	1997	1998	1999	2000	2001	2002	2002	2003	
EMPLOYEE	Town	Town	Town	Actual	Actual	Actual	Actual	Actual	Projected	Actual	Projected	
Salary:	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary
Administrator	\$46,000	\$46,920	\$43,840	\$38,588	\$31,608	\$31,674	\$33,372	\$34,039	\$35,060	\$35,060	\$34,373	
Assistant Administrator	\$21,917	\$22,355	\$22,355	\$19,457	\$12,007	\$14,997	\$17,398	\$12,934	\$15,746	\$16,244	\$17,119	
Clerk Steno -Joan Agopsowicz					\$7,533	\$6,987	\$10,245	\$10,955	\$10,977	\$11,679	\$11,603	
Clerk Steno -Darcie Cooper					\$2,031	\$0	\$33	\$5,203	\$7,291	\$6,328	\$6,300	
AP Clerk -Brenda Boos				\$7,196	\$0	\$2,458	\$6,208	\$6,677	\$5,263	\$6,434	\$6,405	
Sub Total	\$67,917	\$69,275	\$66,195	\$73,579	\$62,044	\$61,813	\$67,591	\$69,808	\$74,337	\$75,745	\$75,800	
Benefits:	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	
Administrator	15.00%	\$6,151	\$6,497	\$6,576	\$3,628	\$3,897	\$3,909	\$4,108	\$4,385	\$4,424	\$4,385	\$4,463
Assistant Administrator	15.00%	\$3,734	\$3,945	\$3,353	\$2,963	\$1,700	\$2,099	\$2,425	\$1,919	\$2,072	\$2,650	\$2,520
Clerk Steno -Joan Agopsowicz						\$1,444	\$1,481	\$1,934	\$2,150	\$2,184	\$2,388	\$2,258
Clerk Steno -Darcie Cooper						\$245	\$0	\$0	\$914	\$1,064	\$1,722	\$1,628
AP Clerk -Brenda Boos				\$1,434	\$0	\$134	\$1,182	\$1,322	\$896	\$1,388	\$1,313	
Sub Total	\$9,885	\$10,442	\$9,929	\$9,494	\$8,801	\$8,698	\$9,666	\$10,690	\$10,640	\$12,533	\$12,182	
TOTAL	\$77,802	\$79,717	\$76,124	\$83,074	\$70,845	\$70,511	\$77,257	\$80,498	\$84,977	\$88,278	\$87,982	
									\$93,667		\$0	
R.M. #189 - ADMIN. SALARY & BENEFIT HISTORY					@43%	@43%	@44%	@44%	@44%	@44%	@44%	@47.5%
	1994	1995	1996	1997	1998	1999	2000	2001	2002	2002	2003	
EMPLOYEE	R.M.	R.M.	R.M.	Actual	Actual	Actual	Actual	Actual	Projected	Actual	Projected	
Salary:	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary
Administrator	\$40,061	\$40,280	\$41,100	\$37,190	\$23,844	\$24,887	\$26,220	\$26,745	\$27,547	\$27,547	\$31,100	
Assistant Administrator	\$10,434	\$10,595	\$12,109	\$14,678	\$9,058	\$11,784	\$13,670	\$10,163	\$12,372	\$12,764	\$15,488	
Clerk Steno -Joan Agopsowicz					\$5,683	\$5,490	\$8,049	\$8,607	\$8,624	\$9,176	\$10,498	
Clerk Steno -Darcie Cooper					\$1,532	\$0	\$26	\$4,088	\$5,728	\$4,972	\$5,700	
AP Clerk -Brenda Boos				\$5,429	\$0	\$1,931	\$4,877	\$5,247	\$4,136	\$5,055	\$5,795	
Sub Total	\$50,495	\$50,875	\$53,209	\$63,587	\$46,805	\$48,568	\$53,105	\$54,850	\$58,407	\$59,514	\$68,581	
Benefits:	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	
Administrator	13.00%		\$5,450	\$2,737	\$2,939	\$3,071	\$3,228	\$3,419	\$3,476	\$3,623	\$4,038	
Assistant Administrator	13.00%	\$6,887	\$6,640	\$1,638	\$2,235	\$1,283	\$1,650	\$1,906	\$1,628	\$2,082	\$2,280	
Clerk Steno -Joan Agopsowicz					\$1,090	\$1,163	\$1,519	\$1,689	\$1,716	\$1,876	\$2,043	
Clerk Steno -Darcie Cooper					\$185	\$0	\$0	\$718	\$836	\$1,353	\$1,473	
AP Clerk -Brenda Boos				\$1,081	\$0	\$106	\$929	\$1,038	\$704	\$1,090	\$1,188	
Sub Total	\$6,887	\$6,640	\$7,088	\$7,163	\$6,640	\$6,834	\$7,595	\$8,372	\$8,360	\$10,024	\$11,022	
TOTAL	\$57,382	\$57,515	\$60,297	\$70,749	\$53,445	\$55,402	\$60,700	\$63,222	\$66,767	\$69,538	\$79,603	
			2% Increase						\$70,849		\$0	

	1998	1999	2000	2001	2002	2002	2003	2004	2005
	ANNUAL	ANNUAL	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits
	SALARY	SALARY	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
WAGES/SALARIES:									
Administration:									
Administrator	31,608	31,674	33,372	34,039	35,060	35,060	34,373	35,404	36,466
Ass't. Administrator	12,007	14,997	17,398	12,934	15,746	16,244	17,119	17,633	18,162
Clerk-Steno	18,429	12,684	10,245	16,158	15,776	18,562	17,903	18,440	18,993
AP Clerk-Steno	0	2,458	6,542	6,677	6,483	6,434	6,405	6,597	6,795
Town Office -Caretaker	822	827	850	867	886	481	0	0	0
Vacation Pay Accrued	0	5,896	0	0	0		0	0	0
Sub Total	62,866	68,536	68,407	70,675	73,951	76,781	75,800	78,074	80,416
Rec & Culture									
Rec-Cordinator	13,237	14,622	14,965	15,584	16,052	16,051	16,533	17,029	17,540
Artist in Residence	0	0	0	0	0	9,255	20,000	0	0
Seasonal -students	0	2,479	0	0	5,400	3,993	5,508	5,673	5,843
Hall Caretaker	9,164	9,159	9,336	8,656	8,916	4,870	0	0	0
Vacation Pay Accrued	0	654	0	0	0		0	0	0
Sub Total	22,401	26,914	24,301	24,240	30,368	34,169	42,041	22,702	23,383
Public Works:									
PW %									
Public Works Supervisor	38,462	42,716	45,695	48,163	49,608	49,198	50,674	52,194	53,760
ASST %							0	0	0
Asst. Foreman	34,519	32,641	34,039	34,645	35,684	35,749	36,754	37,857	38,993
PermWork %							0	0	0
Permanent Worker	21,360	24,419	25,707	27,254	28,072	17,185	30,238	31,145	32,079
PermWork %							0	0	0
Permanent Worker (Temp P	0	0	0	0	0	13,603	21,079	0	0
Util Work %							0	0	0
Utility Worker	7,791	19,157	20,520	21,320	21,960	23,603	24,076	24,798	25,542
							0	0	0
Utility Worker -PW Seasonal		11,606	10,112	10,260	10,568	10,899	11,293	11,632	11,981
Utility Worker -Rink Seasonal			10,112	11,579	11,926	12,290	11,294	11,633	11,982
Facilities Manager							0	0	0
Vacation Pay Accrued	0	6,512	0	0	0		0	0	0
Sub Total	102,132	137,050	146,184	153,221	157,818	162,527	185,408	169,259	174,337
Seasonal:									
Seasonal -students	6,797	7,412	8,783	11,190	11,526	8,763	10,000	10,300	10,609
Fire Department	0	0	0	0	1,800		3,600	3,708	3,819
Temporary Full-Time	7,843	0	0	0	0		0	0	0
Sub Total	14,639	7,412	8,783	11,190	13,326	8,763	13,600	14,008	14,428
Sub Total	202,039	239,913	247,675	259,326	275,463	282,240	316,849	284,043	292,564
	-18.04%	15.8%	3.1%	4.5%	4.32%	8.1%	13.06%	3.02%	-8.30%

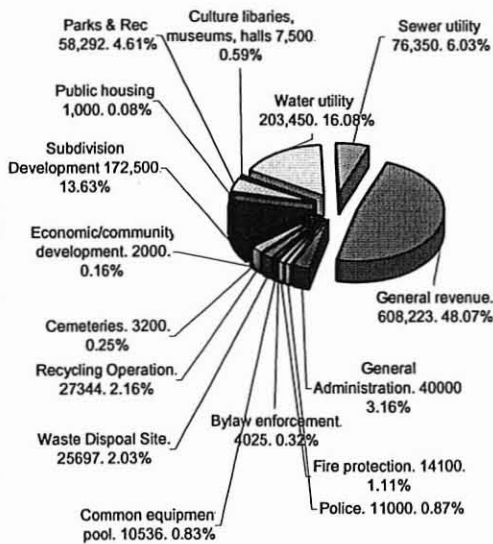
	1998	1999	2000	2001	2002	2002	2003	2004	2005
	ANNUAL	ANNUAL	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits
	SALARY	SALARY	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
BENEFITS									
Administration:									
Administrator	3,868	3,909	4,108	4,385	4,473	4,385	4,463	4,597	4,735
Ass't. Administrator	1,700	2,099	2,425	1,945	1,984	2,650	2,520	2,596	2,674
Clerk-Steno	3,205	2,555	1,934	3,198	3,262	4,127	3,886	4,003	4,123
AP Clerk-Steno	0	134	1,199	1,354	1,381	1,388	1,313	1,352	1,393
Town Office -Caretaker	57	59	60	56	57	30	0	0	0
Sub Total	8,830	8,757	9,726	10,938	11,157	12,580	12,182	12,548	12,925
Rec & Culture									
Rec-Cordinator	2,807	2,948	3,060	3,370	3,437	3,613	3,506	3,611	3,719
Artist in Residence	0	0	0	0	0	1,406	3,200	0	0
Seasonal -students		145		0	0	123	532	548	564
Hall Caretaker	640	645	543	512	522	304	0	0	0
Sub Total	3,447	3,738	3,603	3,882	3,959	5,446	7,238	4,159	4,283
Public Works:									
Public Works Supervisor	5,425	5,740	6,056	6,598	6,730	6,916	6,865	7,071	7,283
Asst. Foreman	5,365	5,218	5,493	5,921	6,039	6,310	6,160	6,345	6,535
Permanent Worker	3,628	3,420	3,622	4,039	4,120	3,149	4,202	4,328	4,458
Permanent Worker (Temp P)	0	0	0	0	0	2,315	3,500	0	0
Utility Worker	1,212	4,697	2,936	3,244	3,309	3,656	3,375	3,476	3,580
Utility Worker -PW Seasonal			1,841	2,141	2,184	2,182	2,200	2,266	2,334
Utility Worker -Rink Seasonal			1,841	2,228	2,273	2,460	2,500	2,575	2,652
Facilities Manager			3,144	0	0				
Sub Total	15,630	19,075	24,933	24,171	24,655	26,988	28,802	26,061	26,842
Seasonal -students	474	457	534	673	686	572	700	721	743
Temporary Full-Time	547	0	0	0	0	0	0	0	0
Sub Total	1,022	457	534	673	686	572	700	721	743
Sub Total	28,929	32,026	38,796	39,664	40,457	45,586	48,922	43,489	44,793
	-3.07%	9.7%	17.4%	2.2%	6.57%	13.0%	17.30%	6.97%	-9.22%
TOTAL	230,967	271,939	286,471	298,990	315,920	327,826	365,771	327,532	337,357
LESS:									
Artist in Res -Sal Grant			0	0	0	(9,255)	(20,000)	0	0
Artist in Res -Ben Grant			0	0	0	(1,406)	(3,200)	0	0
Less Rink Share -Salary		0	(28,111)	(11,579)	(11,926)	(12,290)	(11,294)	(11,633)	(11,982)
Less Rink Share -Benefits		0	(4,985)	(2,228)	(2,273)		(2,500)	(2,575)	(2,652)
TOTAL		0	(33,096)	(13,807)	(14,199)	(22,951)	(36,994)	(14,208)	(14,634)
Net Salary/Benefits		271,939	253,375	285,183	301,721	304,875	328,777	313,324	322,723
	-16.16%	17.74%	-6.83%	12.55%	4.24%	6.91%	8.97%	-4.70%	3.00%

SCHEDULE OF REVENUES BY COMPONENT
ESTIMATES FOR THE YEAR

	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget
Taxation						
Taxes	345,018	353,252	355,726	355,902	381,347	386,347
Local Improvement Levies	2,912	3,348	67,680	51,087	6,236	5,736
Mobile Home license fees	5,065	3,096	3,100	3,528	3,100	3,100
Sub total	352,995	359,696	426,506	410,517	390,683	395,183
Grants & Transfers						
Grants in Lieu	71,023	80,042	79,275	89,130	89,800	89,800
Operating grants/transfers	127,668	141,180	1,096,182	853,827	427,396	195,709
Donations	208	315	19,000	6,355	1,000	70,000
Sub total	198,899	221,537	1,194,457	949,312	518,196	355,509
Fees & Charges						
General government	14,155	10,429	11,500	13,975	11,000	11,000
Protective services	15,981	23,100	18,800	28,266	22,825	22,825
Transportation services	3,290	4,002	2,300	1,616	2,300	2,300
Environmental Health	33,525	29,985	30,600	39,085	24,100	16,800
Public Health and Welfare	5,950	2,935	3,900	2,005	3,200	3,200
Planning and Development	0	0	0	3,715	0	0
Recreation & Culture	46,188	23,147	25,600	24,425	31,600	26,100
Sub total	119,089	93,598	92,700	113,087	95,025	82,225
Utilities						
	230,891	262,468	250,950	242,882	270,888	279,800
Sub total	349,980	356,066	343,650	355,970	365,913	362,025
Road Maintenance & Servicing agreements						
	50,800	0	0	0	4,000	2,500
Capital Asset Sale proceeds	0	0	8,400	8,500	5,500	0
Gain on Land Sales	16,487	5,720	30,000	41,378	30,000	140,000
Investment Returns	14,594	13,049	10,000	7,180	8,600	10,000
Other	0	0	0	0	0	0
Sub total	81,881	18,769	48,400	57,058	48,100	152,500
TOTAL REVENUE	983,755	956,068	2,013,013	1,772,857	1,322,891	1,265,217

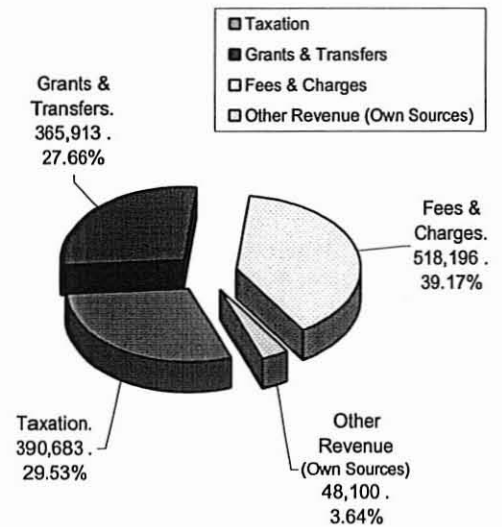
	2000 Actual	2001 Actual	2002 Budget	2002 Actual	2003 Budget	2004 Budget
SUMMARY						
Taxation	352,995	359,696	426,506	410,517	390,683	395,183
Fees and Charges	349,980	356,066	343,650	355,970	365,913	362,025
Grants and Donations	198,899	221,537	1,194,457	949,312	518,196	355,509
Other Revenue (Own Sources)	81,881	18,769	48,400	57,058	48,100	152,500
TOTAL	983,755	956,068	2,013,013	1,772,857	1,322,891	1,265,217

2003 Municipal Revenue -by Service



- Unappropriated revenue
- General Administration
- Police
- Fire protection
- EMO
- Bylaw enforcement
- Common equipment pool
- Roads, streets, walks, lighting
- Waste Collection
- Waste Disposal Site
- Recycling Operation
- Pest and Weed Control
- Cemeteries
- Land use planning
- Economic/community development
- Subdivision land and development
- Public housing operations
- Parks and Recreation
- Culture libraries, museums, halls
- Water utility

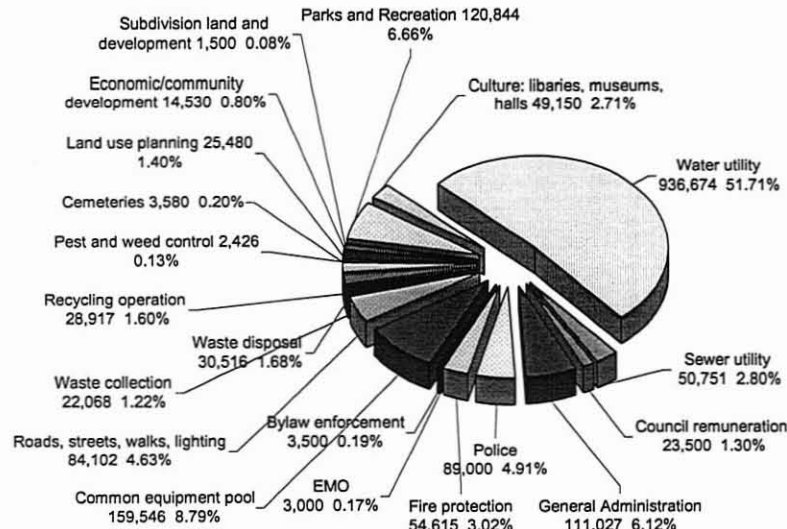
2003 Municipal Revenue - by Function



SCHEDULE OF EXPENDITURES BY COMPONENT
ESTIMATES FOR THE YEAR

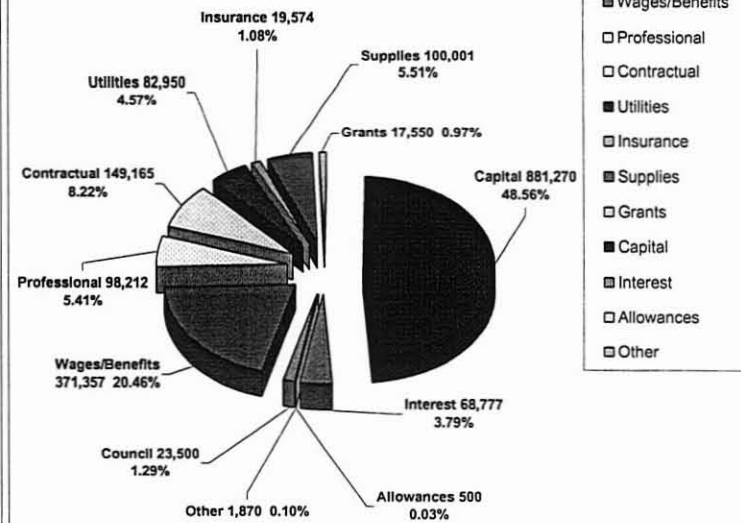
2003 Budgeted Expenditures	Council	Wages/Benefits	Professional	Contractual	Utilities	Insurance	Supplies	Grants	Capital	Interest	Allowances	Other	TOTAL
Council remuneration	23,500	0	0	0	0	0	0	0	0	0	0	0	23,500
General Administration	0	39,102	6,700	23,550	5,500	4,500	8,950	200	21,250	1,250	0	25	111,027
Police	0	0	89,000	0	0	0	0	0	0	0	0	0	89,000
Fire protection	0	17,782	0	4,450	6,900	2,000	4,700	1,100	14,000	3,683	0	0	54,615
EMO	0	0	0	3,000	0	0	0	0	0	0	0	0	3,000
Bylaw enforcement	0	0	0	3,500	0	0	0	0	0	0	0	0	3,500
Common equipment pool	0	103,461	0	5,500	8,500	2,841	23,301	0	2,800	13,143	0	0	159,546
Roads, streets, walks, lighting	0	23,996	0	12,000	23,000	0	16,500	0	0	8,011	0	595	84,102
Waste collection	0	15,706	0	900	0	0	2,800	0	0	2,662	0	0	22,068
Waste disposal	0	7,196	0	16,700	0	120	3,500	0	3,000	0	0	0	30,516
Recycling operation	0	42	0	17,500	2,100	175	2,000	0	7,100	0	0	0	28,917
Pest and weed control	0	926	0	1,200	0	0	300	0	0	0	0	0	2,426
Cemeteries	0	2,530	0	0	0	0	450	0	600	0	0	0	3,580
Land use planning	0	18,480	0	5,000	0	0	0	0	2,000	0	0	0	25,480
Economic/community development	0	1,065	0	7,165	400	0	700	200	5,000	0	0	0	14,530
Subdivision land and development	0	0	1,500	0	0	0	0	0	0	0	0	0	1,500
Public housing operations	0	0	0	0	0	0	0	0	0	0	0	0	0
Parks and Recreation	0	74,406	0	16,000	5,650	7,088	10,300	2,650	3,500	0	0	1,250	120,844
Culture: libraries, museums, halls	0	0	0	11,550	8,900	1,650	2,150	13,400	11,500	0	0	0	49,150
Water utility	0	40,714	1,012	11,650	12,700	1,200	18,350	0	810,520	40,028	500	0	936,674
Sewer utility	0	25,951	0	9,500	9,300	0	6,000	0	0	0	0	0	50,751
Total	23,500	371,357	98,212	149,165	82,950	19,574	100,001	17,550	881,270	68,777	500	1,870	1,814,726

2003 Municipal Expenditures -by Service



- Council remuneration
- General Administration
- Police
- Fire protection
- EMO
- Bylaw enforcement
- Common equipment pool
- Roads, streets, walks, lighting
- Waste collection
- Waste disposal
- Recycling operation
- Pest and weed control
- Cemeteries
- Land use planning
- Economic/community development
- Subdivision land and development
- Public housing operations
- Parks and Recreation
- Culture: libraries, museums, halls
- Water utility
- Sewer utility

2003 Municipal Expenditures -by Function



- Council
- Wages/Benefits
- Professional
- Contractual
- Utilities
- Insurance
- Supplies
- Capital
- Interest
- Allowances
- Other