



General Operating Budget

And Supporting Schedules

TOWN OF LUMSDEN

FOR THE YEAR 2004

TOWN OF LUMSDEN

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Statement of Budgeted Financial Activities

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

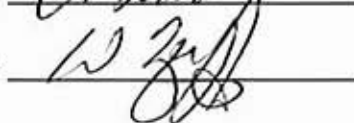
		Cap Schedule	Op Schedule	2000	2001	2002	2003	2003	2004	2005	2006
				Actual	Actual	Actual	Budget	Actual	Budget	Budget	Budget
Revenues											
Taxation		1		350,083	356,348	359,430	384,447	383,920	408,050	416,172	420,972
Fees and charges		1		104,194	93,598	113,017	99,025	137,167	96,725	84,725	84,725
Maintenance and development charges		1	1	50,800	0	0	0	35,756	0	0	0
Utilities		1		230,891	262,468	239,775	270,888	292,073	292,625	321,303	321,303
Grants from other governments		2	2	152,301	176,158	893,076	467,397	454,420	276,132	317,168	335,191
Donations		2	2	8,742	315	6,355	1,000	16,431	23,000	0	10,000
Grants In Lieu		2		36,732	44,451	49,881	49,800	52,728	52,500	52,500	52,500
Capital asset proceeds		3	3	0	0	8,500	5,500	5,420	0	0	0
Land sales - gain		3	3	16,487	5,720	41,378	30,000	58,060	20,000	10,000	5,000
Return on investment		3	3	14,594	13,049	7,180	8,600	17,816	10,000	12,200	12,200
Other revenue		3	3	2,913	3,858	54,204	6,238	1,404	7,500	7,500	7,500
Total Revenues				967,737	955,965	1,772,797	1,322,892	1,455,196	1,186,532	1,221,568	1,249,391
Expenditures											
General government services		4	4	113,244	125,606	148,623	129,527	135,977	128,331	123,234	127,255
Protective services		4	4	101,642	111,383	226,613	151,115	112,776	166,742	144,334	144,578
Transportation services		4	4	195,399	196,648	588,733	244,648	262,550	264,582	214,454	216,448
Environmental health services		4	4	68,067	83,471	71,032	83,927	115,268	78,153	85,726	68,723
Public health and welfare services		4	4	4,386	5,966	2,864	3,580	3,635	3,071	3,124	3,178
Planning and development services		4	4	21,408	21,872	34,782	43,510	39,244	43,496	42,232	42,783
Recreation and cultural services		4	4	146,124	151,481	162,498	169,994	222,062	194,399	165,519	260,548
Utilities		4	4	171,278	161,510	1,210,625	988,425	997,741	458,888	324,760	235,746
Total Expenditures				821,548	857,937	2,445,769	1,814,726	1,889,253	1,337,661	1,103,382	1,099,259
Change in Net-Financial Assets				146,190	98,028	(672,973)	(491,834)	(434,057)	(151,129)	118,185	150,131
Change in Non-Financial Assets				0	0	658	0	2,284	0	0	0
Change in Net Assets				146,190	98,028	(672,315)	(491,834)	(431,773)	(151,129)	118,185	150,131
Change in Amount to be Recovered (External Debt)											
Long Term Debt Issued				0	0	756,847	581,129	581,129	200,000	0	0
Long Term Debt Repaid		10		(106,063)	(122,207)	(64,494)	(141,426)	(194,997)	(120,849)	(131,162)	(124,832)
Change in Surplus				40,127	(24,179)	20,038	(52,131)	(45,641)	(71,979)	(12,977)	25,300
Use of Capital Trust Fund (Internal Debt to be Recovered)											
Capital Trust Fund -Advances (Equip. acquisitions)		11		9,800	0	20,275	26,850	20,600	36,500	8,500	3,500
-Annual reprints/fund change		11		(6,600)	(2,450)	(4,950)	(3,005)	(9,005)	(14,162)	(23,962)	(18,881)
Net Surplus change (CTF transfers)				43,327	(26,629)	35,363	(34,286)	(34,046)	(49,641)	(28,439)	9,919
Use of Municipal Surplus/Reserves											
W/S Utility -current year operating transfers				0	0	(0)	0	0	0	0	0
Transfers from w/s utility reserves		WS		1,987	0	0	15,000	15,000	51,450	59,075	17,171
Transfers to w/s reserves		WS		(50,800)	(39,313)	(17,391)	(16,516)	(3,920)	0	0	0
Transfers from gov't activity reserves		GG		45,000	65,942	28,852	64,214	64,214	30,660	18,525	46,525
Transfers to gov't activity reserves		PS,RC		0	0	0	(27,500)	(27,500)	(27,500)	(27,500)	(27,500)
Total transfers from reserves				(3,813)	26,629	11,461	35,198	47,794	54,610	50,100	36,196
Transfers from surplus		GG		0	0	0	9,000	9,000	10,000	0	0
Transfers to surplus		GG		0	0	0	0	0	0	0	0
Recovery of previous years deficit		GG		0	0	0	(9,912)	(9,912)	0	0	0
Net Surplus change (CTF/Reserve transfers)				(3,813)	26,629	11,461	34,286	48,882	64,610	50,100	36,196
Surplus / (Deficit)				39,514	(0)	46,824	0	12,836	14,969	21,661	46,115

This budget was approved and adopted by Council on the 10th day of May, 2004 (Resol#177-04).

Mayor



Administrator



SEAL



MILL RATES AND ASSESSMENT ESTIMATES

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mines(s)	
Exempt Assessment	0	1,546,230			9,720,700		11,266,930
Reginal Park Assessment							
Taxable Assessment	65,395	37,718,660			3,280,850		41,064,905
Total Taxable Assessment							41,064,905
Mill Rate Factor(s)	1.0000	1.0000			1.0000		
Total Base/Minimum Tax (generated for each property class)							-
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	\$654	\$377,187			\$32,809		\$410,650
			53 Assessment Inspections	Assessment Chg	\$529,900	Mun tax levy chg	\$5,299

MILL RATES:

MILLS

Average Municipal*	10.0000
Average School*	19.7000
Potash Mill Rate	
TOTAL MILL RATE	29.7000

* 2004 Rate

School Taxes \$808,979

Uniform Municipal Mill Rate	10.0000
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Municipal Mill Rate Change

Levy Change

Mill Rate Increase for 2003	0.5	\$20,268
Mill Rate Increase for 2004	0.38	\$15,605
Mill Rate Increase for 2005	0	

* Average Mill Rates (multiple the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.

SCHEDULE OF PROJECTED MUNICIPAL EQUITY

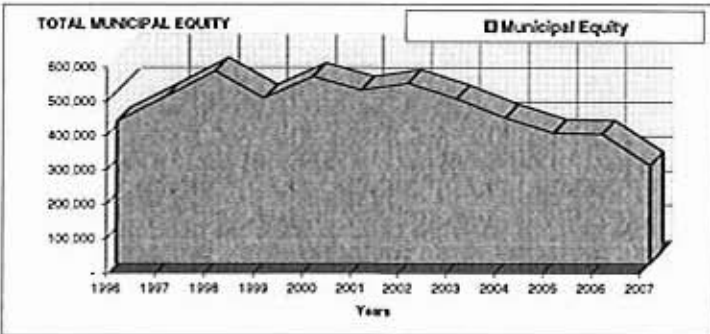
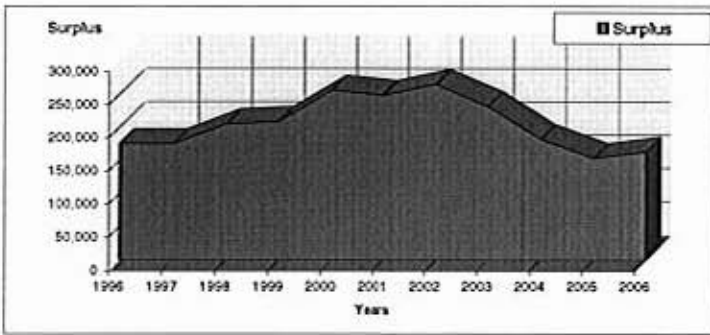
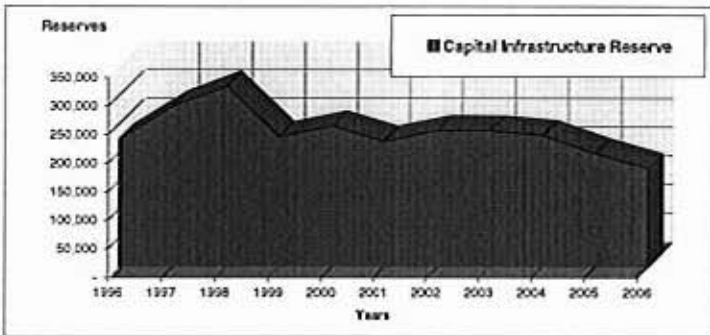
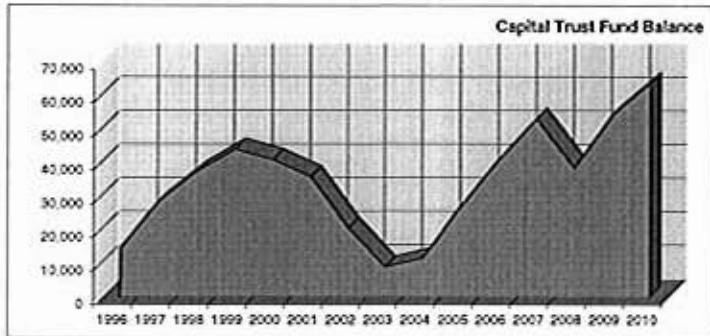
Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 10

Reserves/Surplus Activity

Capital Infrastructure Reserve

	1996 Actual	1997 Actual	1998 Actual	1999 Actual	2000 Actual	2001 Actual	2002 Actual	2003 Actual	2004 Budget	2005 Budget	2006 Budget
General	66,843	55,877	53,111	(27,520)	(23,045)	(88,305)	(99,266)	(133,845)	(117,710)	(117,710)	(117,710)
Fire	15,521	11,927	12,357	9,377	23,630	26,089	7,237	18,667	28,667	38,667	48,667
Recreation Facilities								10,000	20,000	30,000	40,000
Library Renovation							963	14,235	21,735	29,235	0
Water/sewer Utility	140,991	213,703	250,666	245,839	245,840	282,011	329,557	328,857	277,407	218,332	201,161
Sub total	223,355	281,507	316,134	227,696	246,424	219,795	238,489	237,914	230,099	198,524	172,118
Surplus	174,793	174,793	205,233	208,497	255,992	248,001	264,668	231,197	181,556	153,117	163,096
Capital Trust Fund -Balance	14,380	28,480	37,480	44,080	40,880	35,830	20,505	8,910	11,572	27,034	40,915
SCHEDULE TOTAL	412,528	484,760	558,847	480,263	543,296	503,626	523,662	478,021	423,227	378,675	376,069



SCHEDULE OF LONG TERM DEBT -PRINCIPAL REPAYMENTS

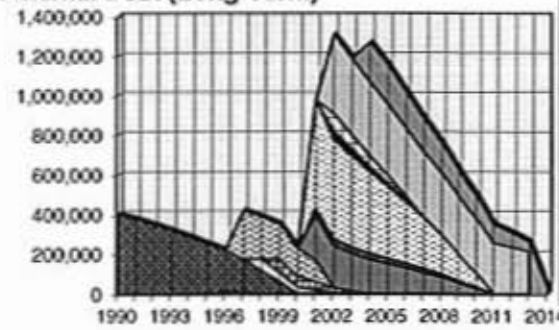
Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 10

LONG TERM DEBT REPAYMENTS (Prin)
General Government

Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
Sub total	-	-	-	-	-	-	-	-
Protective Services								
Fire Hall			77	2,922	2,922	3,109	3,292	3,486
Firefighting vehicle and equipment				0	0	7,197	7,660	8,152
Sub total	-	-	77	2,922	2,922	10,305	10,951	11,638
Transportation Services								
3 Ton truck	12,770	13,507	14,436	15,412	15,412	3,918	0	
Paving -James Street N	35,357	35,357	35,357	35,357	106,070	0	0	0
Maintenance shop			434	16,363	16,363	18,167	19,238	20,371
Paving -Qu/Appelle Dr /Willow Place				0		16,504	17,565	18,695
Sub total	48,127	48,864	50,227	67,132	137,845	38,589	36,803	39,067
Environmental Health Services								
Ford Waste collection w/compactor	2,936	12,343	13,152	13,764	13,764	15,368	11,890	0
Sub total	2,936	12,343	13,152	13,764	13,764	15,368	11,890	-
Public Health and Welfare Services								
Sub total	-	-	-	-	-	-	-	-
Planning and Development Services								
Sub total	-	-	-	-	-	-	-	-
Recreation and Culture Services								
Sub total	-	-	-	-	-	-	-	-
Water and Sewer Utility								
Well #4	55,000	61,000						
Water Treatment Plant			1,038	40,466	40,466	44,031	46,626	49,374
Water Treatment Plant -additions #2						12,556	13,301	14,091
Water Treatment Plant -additions #3							0	15,054
Sub total	55,000	61,000	1,038	40,466	40,466	56,587	59,928	78,519
RE-PAYMENT SCHEDULE TOTAL	106,063	122,207	64,494	124,284	194,997	120,849	119,572	129,224
EXTERNAL LOANS OUTSTANDING	351,693	229,486	975,241	1,363,091	1,307,971	1,387,551	1,267,979	1,138,208

External Debt (Long-Term)



- WTP Additions #3
- WTP Additions #2
- Qu/Appelle Drive/Willow Place Paving
- Fire Response Vehicle & Equipment
- Water Treatment Plant #1
- Fire Hall
- Maintenance Shop
- James Street Paving
- 2000 Ford Waste Collection Truck w/compactor
- 1999 3 Ton Truck
- Well #3
- Office Renovations

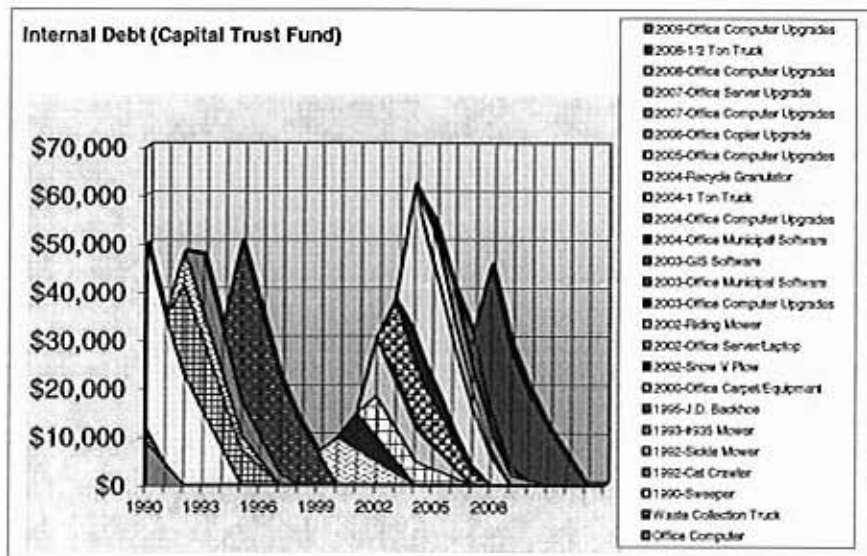
SCHEDULE OF CAPITAL TRUST FUND -ADVANCE REPAYMENTS

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 11

CAPITAL TRUST FUND REPAYMENTS

		Year	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
General Government										
Office carpet/equipment	2000		2,450	2,450	2,450	2,450	2,450	0		
Office Server/Laptop	2002				1,680	1,680	1,680	1,680	1,680	1,680
Office computer upgrades	2003						673	673	672	
Office municipal software	2003						2,855	2,855	2,855	
Office municipal software	2004							1,250	1,250	
Office computer upgrades	2004							500	500	
Office computer upgrades	2005								750	
Office equipment (copier, etc)	2006									
Office computer upgrades	2007									
Office Server Upgrade	2007									
Office computer upgrades	2008									
Office computer upgrades	2009									
	Sub total		-	2,450	2,450	4,130	4,130	7,658	6,958	7,707
Protective Services										
	Sub total		-	-	-	-	-	-	-	-
Transportation Services										
Snow plow attachment	2001			2,500	2,500	2,500	2,500	0		
Riding mower	2002				2,375	2,375	2,375	2,375	2,375	2,375
1 Ton truck	2004							6,000	6,000	
1/2 Ton Truck	2008									
	Sub total		-	-	2,500	4,875	4,875	4,875	8,375	8,375
Environmental Health Services										
Recycle Forklift	2003							1,050	1,050	1,049
Enviro Oil Station / Compost chipper	2004							7,000	7,000	1,750
	Sub total		-	-	-	-	-	1,050	8,050	2,799
Public Health and Welfare Services										
GIS Software								579	579	0
	Sub total		-	-	-	-	-	579	579	-
Planning and Development Services										
	Sub total		-	-	-	-	-	-	-	-
Recreation and Culture Services										
	Sub total		-	-	-	-	-	-	-	-
Water and Sewer Utility										
	Sub total		-	-	-	-	-	-	-	-
RE-PAYMENT SCHEDULE TOTAL			-	2,450	4,950	9,005	9,005	14,162	23,962	18,881
INTERNAL CTF ADVANCES OUTSTANDING			9,800	14,850	30,175	48,020	41,770	64,108	55,646	41,765



Budget Revenues -by Department and Service

2004 BUDGET

Revenues	Taxes	Grants In Lieu	Grants & Transfers & Donations	Fees & Charges	Utilities	Road Maint.	Capital Asset Proceeds	Land Sales Gain	Interest	Other	Totals			
											Budget 2004	Budget 2003	Actual 2003	
General Government Services														
Unappropriated revenue	408,050	52,500	174,030									634,580	592,467	595,034
General Administration				11,000					9,000	0		20,000	18,600	27,749
Protective Services													0	0
Police				11,000								11,000	11,000	17,223
Fire protection			27,800	8,800								36,600	26,431	23,283
EMO												0	0	6,410
Bylaw enforcement				4,025								4,025	4,025	5,345
Transportation Services													0	0
Common equipment pool			2,500	2,300			0	0				4,800	4,800	9,188
Roads, streets, walks, lighting						0				7,500		7,500	6,236	20,556
Environmental Health Services													0	0
Waste Collection												0	0	0
Waste Disposal Site			7,773	16,800								24,573	25,232	32,650
Recycling Operation			4,344	4,500			0	0				8,844	18,145	23,266
Posts and Weed Control			2,000											1,957
Public Health and Welfare Services													0	0
Cemeteries				3,200								3,200	3,200	2,350
Planning and Development													0	0
Land use planning				0								0	0	8,242
Economic/community development			3,150									3,150	2,000	2,000
Subdivision land and development				2,500		0		20,000				22,500	34,000	73,260
Public housing operations									1,000			1,000	1,000	1,276
Recreation and Culture													0	0
Parks and Recreation			77,535	23,600			0					101,135	86,978	111,626
Culture libraries, museums, halls			0	9,000			0				0	9,000	9,500	18,317
Utilities													0	0
Water utility			0		212,450						0	212,450	405,641	401,942
Sewer utility			0		80,175							80,175	73,638	73,522
Total	408,050	52,500	299,132	96,725	292,625	0	0	20,000	10,000	7,500		1,184,532	1,322,892	1,455,196

SCHEDULE OF OPERATING REVENUES

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 1

REVENUES	Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
TAXES:									
General municipal tax levy	GG	352,540	359,634	362,030	389,947	390,868	410,650	418,972	423,972
LESS: Abatements and adjustments	GG	0	(43)	0	0	(47)	0	0	0
Discount on current year taxes	GG	(12,082)	(12,894)	(13,059)	(13,500)	(14,436)	(14,500)	(14,700)	(14,900)
Net municipal taxes	GG	340,458	346,697	348,971	376,447	376,385	396,150	404,272	409,072
Penalties on tax arrears	GG	4,560	6,555	4,591	4,900	3,594	7,400	7,400	7,400
Potash tax share	GG								
Trailer license fees	GG	5,065	3,096	3,528	3,100	3,941	4,500	4,500	4,500
Transgas facility tax share	GG								
Other (Municipal tax loss pmts)	GG	0	0	2,340	0	0	0	0	0
Total Taxation		350,083	356,348	359,430	384,447	383,920	408,050	416,172	420,972
FEES AND CHARGES									
General government	GG	14,155	10,429	13,975	11,000	11,209	11,000	11,000	11,000
Protective services	PS	15,981	23,100	28,266	22,825	39,162	23,825	23,825	23,825
Transportation services	TS	3,290	4,002	1,616	2,300	9,188	2,300	2,300	2,300
Environmental Health services	EH	33,525	29,985	39,085	24,100	30,421	21,300	16,800	16,800
Public Health & Welfare services	PH	5,950	2,935	1,935	3,200	2,350	3,200	3,200	3,200
Planning & Development	PD	0	0	3,715	4,000	8,242	2,500	2,500	2,500
Recreation and Culture	RC	31,293	23,147	24,425	31,600	36,594	32,600	25,100	25,100
Total Fees and Charges		104,194	93,598	113,017	99,025	137,167	96,725	84,725	84,725
MAINTENANCE AND DEVELOPMENT CHARGES									
Road maint. and restoration agreements	TS	0	0	0	0	20,556	0	0	0
Servicing fees & Cash in lieu	PD	50,800	0	0	0	15,200	0	0	0
Total Development Charges		50,800	-	-	-	35,756	-	-	-
UTILITIES									
Water	WS	165,446	195,360	169,657	197,250	218,551	212,450	233,150	233,150
Sewer	WS	65,445	67,108	70,118	73,638	73,522	80,175	88,153	88,153
Total Utilities		230,891	262,468	239,775	270,888	292,073	292,625	321,303	321,303
SCHEDULE TOTAL		735,968	712,414	712,223	754,360	848,916	797,400	822,200	827,000

SCHEDULE OF GRANTS and TRANSFERS

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 2

		Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
GRANTS FROM OTHER GOVERNMENTS:										
UNCONDITIONAL:										
Provincial										
Equalization (Revenue Sharing)	GG		96,716	96,716	107,464	118,220	118,107	134,030	149,840	165,650
Total Unconditional			96,716	96,716	107,464	118,220	118,107	134,030	149,840	165,650
CONDITIONAL:										
Federal										
Canada Day grant	RC		0	0	425	400	450	400	400	400
Community Access Program	RC		0	0	5,089	0	3,678	3,900	3,900	3,900
Youth Hires (Student Employment)	TS		0	0	0	2,500	0	2,500	2,500	2,500
Youth Hires (Student Employment)	RC		0	0	660	2,000	0	2,000	2,000	2,000
FCM -GMEF	WS		0	0	0	0	0	0	44,500	0
CSIP	WS		0	0	333,472	104,196	90,994	0	0	0
Sub total Federal			-	-	339,646	109,096	95,122	8,800	53,300	8,800
Provincial										
Centenary grant	RC									50,000
CSIP	WS		0	16,934	333,472	104,195	90,993	0	0	0
Pest Control grants (SERM -Dutch Elm Disease)	PD		0	4,000	1,940	2,000	2,000	2,000	2,000	2,000
Pest control grants (West Nile Virus)	EH						1,957	2,000	2,000	2,000
Prov. Student Employment (CSSEP)	RC		0	1,339	3,000	0		4,000	4,000	4,000
Provincial Disaster Assistance (ESTP-911)	PS		0	0	4,590	0	0	0	0	0
Sask Water Corporation	PS		0	813	0	1,000	6,410	0	0	0
Sub total Provincial			-	23,086	343,002	107,195	101,360	8,000	8,000	58,000
Local										
R.M. of Lumsden No. 189 -Fire grants	PS		712	712	0	17,631	3,828	6,800	6,800	6,800
R.M. of Lumsden No. 189 -Waste grants	EH		1,008	1,008	7,981	8,432	17,651	7,773	11,470	7,433
R.M. of Lumsden No. 189 -Recycle grants	EH		0	0	4,345	4,345	4,344	4,344	4,344	4,344
R.M. of Lumsden No. 189 -R/C grants	RC		1,075	1,075	1,075	1,075	1,421	1,825	1,075	1,075
R.M. of Lumsden No. 189 -Web site grant	PD		0	0	0	0	0	200	200	200
Town of Regina Beach -Web site grant	PD		0	0	0	0	242	950	200	200
Other Municipalities -Recycling grants	EH		0	0	0	3,000	0	0	3,000	3,000
Sub total Local			2,795	2,795	13,401	34,483	27,486	21,892	27,089	23,052
Total Conditional			2,795	25,881	696,049	250,774	223,968	38,692	88,389	89,852
Other Government Transfers										
S.P.C. Surcharge	GG		34,291	35,591	39,249	40,000	40,279	40,000	40,000	40,000
Sub total Other Transfers			34,291	35,591	39,249	40,000	40,279	40,000	40,000	40,000
Other Grants (Organizations)										
Sask Parks and Rec (Comm grant)	RC		13,910	13,910	13,910	13,910	14,944	13,910	13,910	13,910
Parks and Recreation grants	RC		0	4,000	0	7,500	0	0	0	0
Sask Arts Board	RC		4,589	60	16,200	23,200	35,000	23,200	0	0
Trans Canada Trail grant	RC		0	0	3,200	0	0	2,000	0	0
Skating Rink -contracted staff(Sal/Ben)	RC		0	0	17,004	13,793	22,123	24,300	25,029	25,779
SPRA -Playground safety	RC									
Sub total Other Grants			18,499	17,970	50,314	58,403	72,067	63,410	38,939	39,689

SCHEDULE OF GRANTS and TRANSFERS

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 2

GRANTS FROM OTHER GOVERNMENTS:	Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
Donations									
Operating									
Lumsden Sports Assoc.	GG	208	0	0	0	0	0	0	0
Rec programs (Arts,Ball,Playground)	RC	0	315	480	1,000	4,588	2,000	0	0
Sub total Donations		208	315	480	1,000	4,588	2,000	-	-
Capital									
Firefighting equipment	PS	0	0	900	0	2,861	21,000	0	0
Hall renovations and equipment	RC	0	0	4,012	0	300	0	0	0
Ball program/improvements	RC	3,765	0	0	0	262	0	0	0
Playground equipment upgrades	RC	4,770	0	0	0	2,648	0	0	0
Library renovations project	RC	0	0	963	0	5,772	0	0	10,000
Skating Arena	RC								
Sub total Donations		8,534	-	5,875	-	11,843	21,000	-	10,000
Total Grants and Donations		161,043	176,473	899,431	468,397	470,852	299,132	317,168	345,191
GRANTS IN LIEU OF TAXES									
Federal									
RCMP	GG	3,026	2,654	4,589	4,500	5,118	5,000	5,000	5,000
Sub total Federal		3,026	2,654	4,589	4,500	5,118	5,000	5,000	5,000
Provincial									
S.P.C. Electrical	GG								
Sask. Energy Gas	GG	27,697	36,181	40,928	41,000	42,527	42,500	42,500	42,500
Transgas	GG								
SPMIC - Municipal Share	GG	1,108	1,319	1,495	1,500	2,025	2,000	2,000	2,000
Sask Tel	GG								
Other	GG								
Sub total Provincial		28,805	37,500	42,423	42,500	44,552	44,500	44,500	44,500
Local/Other									
Housing Authority	GG	4,901	4,297	2,869	2,800	3,058	3,000	3,000	3,000
Sub total Local		4,901	4,297	2,869	2,800	3,058	3,000	3,000	3,000
Total Grant in Lieu		36,732	44,451	49,881	49,800	52,728	52,500	52,500	52,500
Total Grants In Lieu & Transfers		36,732	44,451	49,881	49,800	52,728	52,500	52,500	52,500
SCHEDULE TOTAL		197,775	220,924	949,312	518,197	523,580	351,632	369,668	397,691

SCHEDULE OF CAPITAL REVENUES

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule C1

		Schedule	2000	2001	2002	2003	2003	2004	2005	2006
			Actual	Actual	Actual	Budget	Actual	Budget	Budget	Budget
CAPITAL ASSET PROCEEDS										
Sale of office equipment	GG		0	0	0	0	0	0	0	0
Sale of equipment -common pool	TS		0	0	8,500	0	0	0	0	0
Sale of waste management equipment	EH		0	0	0	3,500	3,500	0	0	0
Sale of recreation/parks equipment	RC		0	0	0	0	0	0	0	0
Sale of cultural equipment	RC		0	0	0	2,000	1,920	0	0	0
Total Capital Asset Proceeds			-	-	8,500	5,500	5,420	-	-	-
LAND SALES -GAIN										
Profit on sale of TTP	PD		0	0	0	0	0	0	0	0
Sale of land for walking bridge	TS		0	0	0	0	0	0	0	0
Sale of land for waste management	EH		0	0	0	0	0	0	0	0
Profit on land for re-sale	PD		16,487	5,720	41,378	30,000	58,060	20,000	10,000	5,000
Total Land Sales-Gains			16,487	5,720	41,378	30,000	58,060	20,000	10,000	5,000
RETURNS ON CAPITAL INVESTMENT										
Interest Income										
Interest on operating fund	GG		12,240	10,640	5,472	6,000	16,177	8,000	10,000	10,000
Interest on capital trust fund	GG		2,026	1,376	599	1,600	363	1,000	1,200	1,200
Housing Authority surplus	PD		328	1,033	1,109	1,000	1,276	1,000	1,000	1,000
Total Returns on Investment			14,594	13,049	7,180	8,600	17,816	10,000	12,200	12,200
OTHER REVENUE										
Insurance Proceeds										
Insurance claim proceeds (capital loss)			0	0	3,107	0	1,404	0	0	0
Total Insurance proceeds			-	-	3,107	-	1,404	-	-	-
Other										
1998 Pavement LIP levies	TS		2,912	3,858	(2,437)	500	0	0	0	0
2002 Pavement LIP levies	TS		0	0	53,524	5,736	0	7,500	7,500	7,500
Total Other			2,912	3,858	51,087	6,236	-	7,500	7,500	7,500
Total Other Revenue			2,912	3,858	54,194	6,236	1,404	7,500	7,500	7,500
SCHEDULE TOTAL			33,993	22,627	111,252	50,336	82,700	37,500	29,700	24,700

Budget Expenditures - by Department and Service

2004 Budget - Functional Operating Expenditures by Object

Expenditures	Council Remun	Wages and Benefits	Professional Services	Contracted Services	Utilities	Insurance	Maint. Materials & Supplies	Grants and Contrib	Capital Expenses	Interest	Allowance for Uncollectibles	Other	Totals			
													Budget 2004	Budget 2003	Actual 2003	
General Government Services																
Council remuneration	20,000													20,000	18,500	20,265
General Administration		39,606	7,500	20,750	6,350	5,775	16,000	200	11,500	625		25	108,331	111,027	115,713	
Protective Services																
Council remuneration	1,000													1,000	1,000	950
Police			90,000						0				90,000	89,000	57,592	
Fire protection		14,676		1,850	7,300	1,500	7,800	1,100	30,525	3,922		0	68,673	54,615	46,912	
EMO		159		2,000			1,000						3,159	3,000	2,152	
Bylaw enforcement		410		3,500			0						3,910	3,500	5,170	
Transportation Services																
Council remuneration	1,000													1,000	1,000	900
Common equipment pool		85,594	0	4,000	9,400	2,875	28,625		30,000	11,474			171,958	159,546	152,153	
Roads, streets, walks, lighting		34,794	0	1,000	23,000	0	24,800		0	7,435			91,624	84,102	109,497	
Environmental Health Services																
Council remuneration	700													700	0	200
Waste collection		12,438		700	0	0	3,750	0	0	1,409			18,297	22,058	26,753	
Waste disposal		4,099		250	400	125	21,025	0	0	0			25,899	30,516	49,684	
Recycling operation		14		700	2,100	175	25,200	0	800	0			28,989	28,917	33,815	
Posts and Woods		2,768		1,200			300						4,268	2,426	4,815	
Public Health and Welfare Services																
Cemeteries		2,621		0			450	0	0	0			3,071	3,580	3,635	
Planning and Development																
Council remuneration	2,000													2,000	2,000	2,000
Land use planning		18,480		0			2,500		0				20,980	25,480	31,273	
Economic/community development		66		25	525	0	9,200	200	8,000			0	18,016	14,530	5,971	
Subdivision land and development		0		2,500		0	0		0				2,500	1,500	0	
Public housing operations				0		0							0	0	0	
Recreation and Culture																
Council remuneration	700													700	0	700
Parks and Recreation		92,687		3,430	6,075	10,700	29,740	3,400	2,000				149,332	120,844	159,427	
Culture libraries, museums, halls		357		50	9,050	2,510	19,100	13,300	0				44,367	49,150	61,935	
Utilities																
Council remuneration	4,000													4,000	1,000	4,050
Water utility		56,087	3,100	4,550	15,700	5,000	44,450		209,000	59,136		400	391,423	938,674	948,271	
Sewer utility		26,615	75	1,000	10,050	700	15,025		10,000	0		0	63,465	48,751	45,420	
Total	29,400	391,461	103,175	45,005	89,950	29,360	248,965	18,200	295,825	84,001	400	1,920	1,337,661	1,814,726	1,889,253	

SUMMARY OF EXPENDITURES -by Department and Service

Town of Lumsden

Schedule 4

ESTIMATES FOR THE YEAR 2004

		Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
GENERAL GOVERNMENT SERVICES										
Council	GG		17,164	17,999	29,136	18,500	20,265	20,000	20,000	20,000
General Administration	GG		96,080	107,607	119,486	111,027	115,713	108,331	103,234	107,255
Other general government	GG		-	-	-	-	-	-	-	-
Total			113,244	125,606	148,623	129,527	135,977	128,331	123,234	127,255
PROTECTIVE SERVICES										
Council remuneration	PS		0	0	0	1,000	950	1,000	1,000	1,000
Police protection	PS		88,672	96,327	88,769	89,000	57,592	90,000	90,000	90,000
Fire protection	PS		6,119	9,708	131,747	54,615	46,912	68,673	46,248	46,474
Emergency measures (EMO)	PS		1,169	1,600	2,674	3,000	2,152	3,159	3,164	3,169
Bylaw enforcement	PS		5,682	3,748	3,424	3,500	5,170	3,910	3,922	3,935
Total			101,642	111,383	226,613	151,115	112,776	166,742	144,334	144,578
TRANSPORTATION SERVICES										
Council remuneration	TS		0	0	0	1,000	900	1,000	1,000	1,000
Common equipment pool	TS		46,521	51,469	374,773	159,546	152,153	171,958	139,435	141,152
Roads, streets, walks and lighting	TS		148,878	145,179	213,959	84,102	109,497	91,624	74,019	74,296
Public transit	TS		-	-	-	-	-	-	-	-
Total			195,399	196,648	588,733	244,648	262,550	264,582	214,454	216,448
ENVIRONMENTAL HEALTH SERVICES										
Council remuneration	EH		0	0	0	0	200	700	700	700
Waste collection	EH		19,007	20,104	19,226	22,068	26,753	18,297	16,933	16,790
Waste disposal site	EH		12,607	20,611	22,322	30,516	49,684	25,899	34,981	25,064
Recycling	EH		25,335	23,166	28,296	28,917	33,815	28,989	28,789	21,789
Pest and weed control	EH		11,117	19,590	1,188	2,426	4,815	4,268	4,323	4,380
Total			68,067	83,471	71,032	83,927	115,268	78,153	85,726	68,723
PUBLIC HEALTH AND WELFARE SERVICES										
Cemetery	PH		4,386	5,966	2,864	3,580	3,635	3,071	3,124	3,178
Family and community support services	PH		-	-	-	-	-	-	-	-
Other public health and welfare	PH		-	-	-	-	-	-	-	-
Total			4,386	5,966	2,864	3,580	3,635	3,071	3,124	3,178
PLANNING AND DEVELOPMENT SERVICES										
Council remuneration	WS		0	0	0	2,000	2,000	2,000	2,000	2,000
Land use Planning, zoning and developr	PD		10,322	14,161	26,149	25,480	31,273	20,980	21,515	22,065
Economic/Agriculture development	PD		11,086	7,711	7,374	14,530	5,971	18,016	16,217	16,218
Subdivision land and development	PD		0	0	1,259	1,500	0	2,500	2,500	2,500
Public Housing operation	PD		0	0	0	0	0	0	0	0
Land, Housing and building rentals	PD		-	-	-	-	-	-	-	-
Total			21,408	21,872	34,782	43,510	39,244	43,496	42,232	42,783
RECREATION AND CULTURE										
Council remuneration	RC		0	0	0	0	700	700	700	700
Parks and Recreation	RC		95,946	117,550	115,628	120,844	159,427	149,332	119,839	124,458
Culture: Libraries, Museums, and Halls	RC		50,178	33,931	46,870	49,150	61,935	44,367	44,980	135,390
Total			146,124	151,481	162,498	169,994	222,062	194,399	165,519	260,548
UTILITIES										
Council remuneration	WS		0	0	0	1,000	4,050	4,000	4,000	2,000
Water	WS		151,476	142,328	1,159,029	938,674	948,271	391,423	173,838	177,763
Sewer	WS		19,802	19,182	51,596	48,751	45,420	63,465	146,922	55,983
Other utilities	WS		-	-	-	-	-	-	-	-
Total			171,278	161,510	1,210,625	988,425	997,741	458,888	324,760	235,746
TOTAL EXPENDITURES			821,548	857,937	2,445,769	1,814,726	1,889,253	1,337,661	1,103,382	1,099,259

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden

Schedule 4

ESTIMATES FOR THE YEAR 2004

Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
GENERAL GOVERNMENT SERVICES:								
Council Remuneration								
Council reg/special meetings	13,614	13,929	16,171	15,500	16,745	16,500	16,500	16,500
Council per diem/committees	3,550	4,070	12,965	3,000	3,520	3,500	3,500	3,500
Sub total	17,164	17,999	29,136	18,500	20,265	20,000	20,000	20,000
General Administration								
Wages and benefits	41,805	48,574	59,626	39,102	44,412	39,606	40,409	41,230
Contracted services	4,752	7,937	4,535	6,050	8,559	6,550	8,550	7,050
Utilities	5,187	5,939	6,428	5,500	6,490	6,350	6,350	6,350
Insurance	5,795	4,428	4,505	4,500	4,711	5,775	5,775	5,775
Maintenance, materials and supplies	10,288	10,782	9,474	12,250	12,948	16,000	16,000	16,000
Grants and contributions	285	35	40	200	40	200	200	200
Capital expenditures	9,800	6,541	8,341	21,250	17,166	11,500	1,500	5,000
Interest	205	3,873	4,791	1,250	0	625	625	625
Allowance for uncollectibles	544	2,874	2,788	0	0	0	0	0
Sub total	78,661	90,983	100,526	90,102	94,326	86,606	79,409	82,230
Property taxation/assessment -contracted	9,845	9,042	10,651	11,600	11,053	12,000	14,000	14,000
Audit	4,762	4,905	5,047	5,200	6,431	6,000	6,100	6,200
Legal	1,112	564	1,426	1,500	353	1,500	1,500	1,500
Elections -contracted	1,586	1,695	1,836	1,800	2,143	2,200	2,200	2,200
-supplies	89	418	0	800	1,063	0	0	1,100
Other (specify)	25	0	0	25	344	25	25	25
Sub total	17,419	16,624	18,960	20,925	21,386	21,725	23,825	25,025
Total General Government	113,244	125,606	148,623	129,527	135,977	128,331	123,234	127,255
PROTECTIVE SERVICES:								
Council Remuneration								
	0	0	0	1,000	950	1,000	1,000	1,000
Police protection								
Professional services	88,556	96,327	88,408	89,000	57,592	90,000	90,000	90,000
Contracted services	116	0	361	0	0	0	0	0
Capital expenditures	0	0	0	0	0	0	0	0
Sub total	88,672	96,327	88,769	89,000	57,592	90,000	90,000	90,000
Fire protection								
Wages and benefits	0	0	15,094	17,782	12,738	14,676	14,898	15,124
Contracted services	278	1,523	225	1,850	1,948	1,850	1,850	1,850
Utilities	413	2,242	4,231	6,900	7,121	7,300	7,300	7,300
Insurance	949	847	937	2,000	883	1,500	1,500	1,500
Maintenance, materials and supplies	1,968	4,413	6,553	7,300	7,560	7,800	7,800	7,800
Grants and contributions	0	0	0	1,100	1,100	1,100	1,100	1,100
Capital expenditures	2,511	683	104,641	14,000	13,212	30,525	8,525	8,525
Interest	0	0	66	3,683	2,351	3,922	3,275	3,275
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other	0	0	0	0	0	0	0	0
Sub total	6,119	9,708	131,747	54,615	46,912	68,673	46,248	46,474
EMO								
Wages and benefits	0	0	0	0	0	159	164	169
Contracted services	450	700	1,774	2,000	652	2,000	2,000	2,000
Maintenance, materials and supplies	719	900	900	1,000	1,500	1,000	1,000	1,000
Sub total	1,169	1,600	2,674	3,000	2,152	3,159	3,164	3,169
Bylaw enforcement								
Wages and benefits	0	0	0	0	401	410	422	435
Contracted services	5,682	3,748	3,229	3,500	4,656	3,500	3,500	3,500
Maintenance, materials and supplies	0	0	195	0	113	0	0	0
Other (specify)	0	0	0	0	0	0	0	0
Sub total	5,682	3,748	3,424	3,500	5,170	3,910	3,922	3,935
Total Protective Services	101,642	111,383	226,613	151,115	112,776	166,742	144,334	144,578
TRANSPORTATION SERVICES:								
Council Remuneration								
	0	0	0	1,000	900	1,000	1,000	1,000
Common equipment pool								
Wages and benefits	0	0	77,594	103,461	88,779	85,584	87,268	88,985
Professional services	0	0	0	0	750	0	0	0
Contracted -maintenance	2,050	3,832	4,429	3,500	3,021	4,000	4,000	4,000
Utilities	6,160	7,433	8,838	8,500	9,171	9,400	8,500	8,500
Insurance	1,408	2,537	2,685	2,841	2,844	2,875	2,875	2,875
Maintenance, materials and supplies	29,281	35,221	22,275	25,301	30,888	28,625	26,425	26,425
Capital expenditures	3,162	130	256,786	2,800	3,408	30,000	0	0
Interest	4,460	2,316	2,167	13,143	13,292	11,474	10,367	10,367
Sub total	46,521	51,469	374,773	159,546	152,153	171,958	139,435	141,152

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 4

Schedule	2000	2001	2002	2003	2003	2004	2005	2005
	Actual	Actual	Actual	Budget	Actual	Budget	Budget	Budget
Roads, streets, walks and lighting								
Wages and benefits	90,230	82,793	36,515	23,996	27,395	34,794	20,116	20,393
Professional services	0	0	7,599	0	0	0	0	0
Contracted -maintenance	483	622	0	1,000	0	1,000	1,000	1,000
- construction								
Utilities	24,967	23,691	22,568	23,000	22,500	23,000	23,000	23,000
Insurance								
Maintenance, materials and supplies	7,598	16,236	19,017	13,500	36,320	8,800	12,300	12,300
Capital expenditures	0	0	117,596	0	0	0	0	0
Interest	13,132	10,058	6,894	8,011	3,039	7,435	3,008	3,008
Other (specify)	0	0	344	595	672	595	595	595
Gravel	6,134	9,394	(2,103)	6,000	7,716	7,000	6,000	6,000
Asphalt	4,274	2,031	2,126	4,000	2,777	4,000	4,000	4,000
Culverts/drainage	2,060	354	3,403	4,000	9,078	5,000	4,000	4,000
Sub total	148,878	145,179	213,959	84,102	109,497	91,624	74,019	74,296
Total	195,399	196,648	588,733	244,648	262,550	264,582	214,454	216,448
ENVIRONMENTAL HEALTH SERVICES:								
Council Remuneration	0	0	0	0	200	700	700	700
Waste Management								
Wages and benefits	13,446	17,728	15,856	22,944	26,065	16,551	16,881	17,218
Contracted services	837	869	1,347	950	1,700	1,650	1,050	1,050
Utilities	1,455	2,194	2,010	2,100	2,245	2,500	2,500	2,500
Insurance	272	174	206	295	280	300	300	300
Maintenance, materials and supplies	37,078	38,351	46,580	42,450	67,726	49,975	42,575	42,575
Capital expenditures	2,572	0	0	10,100	9,592	800	17,000	0
Interest	1,290	4,565	3,845	2,662	2,644	1,409	397	-
Pest and Weed Control								
Wages and benefits	10,806	18,357	792	926	1,318	2,768	2,823	2,880
Contracted services	-	-	-	-	719	600	600	600
Maintenance, materials and supplies	311	1,233	396	1,500	2,778	900	900	900
Capital expenditures	-	-	-	-	-	-	-	-
Other (specify)	-	-	-	-	-	-	-	-
Total Environment Health	68,067	83,471	71,032	83,927	115,268	78,153	85,726	68,723
PUBLIC HEALTH AND WELFARE SERVICES:								
Cemetery								
Wages and benefits	4,188	5,829	2,245	2,530	3,338	2,621	2,674	2,728
Contracted services	-	-	-	-	-	-	-	-
Maintenance, materials and supplies	198	137	47	450	297	450	450	450
Grants and contributions	-	-	-	-	-	-	-	-
Capital expenditures	-	-	572	600	-	-	-	-
Interest	-	-	-	-	-	-	-	-
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other (specify)	-	-	-	-	-	-	-	-
Total Cemetery	4,386	5,966	2,864	3,580	3,635	3,071	3,124	3,178
PLANNING AND DEVELOPMENT SERVICES:								
Council Remuneration	0	0	0	2,000	2,000	2,000	2,000	2,000
Land Use Planning								
Wages and benefits	-	-	-	18,480	18,480	18,480	19,015	19,565
Contracted services	-	-	-	-	1,107	-	-	-
Maintenance, materials and supplies	10,322	14,161	26,149	5,000	10,528	2,500	2,500	2,500
Capital expenditures	-	-	-	2,000	1,158	-	-	-
Sub total	10,322	14,161	26,149	25,480	31,273	20,980	21,515	22,065
Economic/Community Development								
Wages and benefits	686	1,139	-	1,065	4	66	67	68
Contracted services	-	25	25	25	128	25	25	25
Utilities	-	213	174	400	106	525	525	525
Insurance	-	263	-	-	-	-	-	-
Maintenance, materials and supplies	7,304	2,569	6,975	7,840	5,734	9,200	8,000	8,000
Grants and contributions	-	200	200	200	-	200	200	200
Capital expenditures	3,096	3,302	-	5,000	-	8,000	7,400	7,400
Other (specify)	-	-	-	-	-	-	-	-
Sub total	11,086	7,711	7,374	14,530	5,971	18,016	16,217	16,218
Subdivision Land Development								
Wages and benefits	-	-	-	-	-	-	-	-
Professional services	-	-	1,259	1,500	-	2,500	2,500	2,500
Contracted services	-	-	-	-	-	-	-	-
Maintenance, materials and supplies	0	0	0	0	0	0	0	0

SCHEDULE OF EXPENDITURES -by PSAB Function

Town of Lumsden
ESTIMATES FOR THE YEAR 2004

Schedule 4

Schedule	2000 Actual	2001 Actual	2002 Actual	2003 Budget	2003 Actual	2004 Budget	2005 Budget	2006 Budget
Capital expenditures	-	-	-	-	-	-	-	-
Public Housing Operations								
Contracted services	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Sub total	-	-	1,259	1,500	-	2,500	2,500	2,500
Total Planning & Development	21,408	21,872	34,782	43,510	39,244	43,496	42,232	42,783
RECREATION AND CULTURAL SERVICES:								
Council Remuneration	0	0	0	0	700	700	700	700
Parks and Recreation								
Wages and benefits	28,565	38,153	63,685	74,406	99,692	92,687	70,634	72,153
Contracted services	1,170	1,595	2,702	3,050	3,687	3,430	3,330	3,330
Utilities	7,351	4,839	4,899	5,650	5,757	6,075	5,975	5,975
Insurance	9,266	6,620	7,439	7,088	10,041	10,700	1,700	1,700
Maintenance, materials and supplies	40,145	25,832	22,283	23,250	29,727	29,740	22,650	21,850
Grants and contributions	2,570	5,250	4,000	2,650	2,000	3,400	2,650	2,650
Capital expenditures	5,366	34,022	9,380	3,500	7,242	2,000	11,600	15,500
Other	1,493	1,239	1,240	1,250	1,280	1,300	1,300	1,300
Sub total	95,946	117,550	115,628	120,844	159,427	149,332	119,839	124,458
Culture: Libraries, Museums, and Halls								
Wages and benefits	8,982	9,275	5,090	-	526	357	370	380
Contracted services	91	74	131	50	331	50	50	50
Utilities	7,207	8,803	9,564	8,900	8,900	9,050	9,050	9,050
Insurance	2,201	1,548	1,820	1,650	2,513	2,510	2,510	2,510
Maintenance, materials and supplies	1,910	4,087	11,284	13,650	21,522	19,100	19,100	19,100
Grants and contributions	8,996	10,144	13,699	13,400	14,539	13,300	13,900	14,300
Capital expenditures	20,791	-	5,281	11,500	13,603	-	-	90,000
Other (specify)	-	-	-	-	-	-	-	-
Sub total	50,178	33,931	46,870	49,150	61,935	44,367	44,980	135,390
Total Rec and Culture	146,124	151,481	162,498	169,994	222,062	194,399	165,519	260,548
UTILITIES								
Council Remuneration	0	0	0	1,000	4,050	4,000	4,000	2,000
Water								
Wages and benefits	73,430	70,058	41,708	40,714	51,975	56,087	57,209	58,352
Professional services	6,686	(37)	302	3,012	5,319	3,100	6,145	3,500
Contracted services	2,093	3,238	2,703	3,550	4,014	4,550	4,550	4,550
Utilities	7,627	8,070	9,131	12,700	13,229	15,700	16,900	16,900
Insurance	585	379	891	1,200	4,728	5,000	5,000	5,000
Maintenance, materials and supplies	32,615	29,642	40,332	26,450	53,759	44,450	30,606	29,600
Capital expenditures	15,244	22,217	1,058,710	810,520	759,321	203,000	-	-
Interest	12,035	6,329	4,707	40,028	55,705	59,136	52,928	59,175
Allowance for uncollectibles	957	2,432	329	500	-	400	500	686
Other (specify)	204	-	215	-	219	-	-	-
Total	151,476	142,328	1,159,029	938,674	948,271	391,423	173,838	177,763
Sewer								
Wages and benefits	-	-	25,819	25,951	26,259	26,615	27,147	27,689
Professional services	-	-	-	-	-	75	3,000	519
Contracted services	-	-	-	-	952	1,000	1,000	1,000
Utilities	7,978	8,060	8,683	9,300	8,508	10,050	10,050	10,050
Insurance	610	432	0	0	679	700	700	700
Maintenance, materials and supplies	9,580	9,928	14,849	13,500	7,760	15,025	16,025	16,025
Capital expenditures	1,634	550	2,245	-	1,262	10,000	89,000	-
Interest	-	-	-	-	-	-	-	-
Allowance for uncollectibles	-	-	-	-	-	-	-	-
Other (specify)	-	212	-	-	-	-	-	-
Total	19,802	19,182	51,596	48,751	45,420	63,465	146,922	55,983
Total Utilities	171,278	161,510	1,210,625	988,425	997,741	458,888	324,760	235,746
TOTAL EXPENDITURES	821,548	857,937	2,445,769	1,814,726	1,889,253	1,337,661	1,103,382	1,099,259

2004 PARKS AND RECREATION PROGRAMS										
Schedule of Revenues & Expenditures										
REVENUES:	GRANTS					Organizations	Fees & Charges	Donations	Fundraising	Control Balance
	Federal	Prov	Local							
Grants										
Sask. Lotteries Grant						13,910				13,910
AIR (Artist in Residence)						23,200				23,200
Canada Day grant	400									400
HRDC Canda/Sask Employment grant	2,000									2,000
CSSEP Grant		4,000								4,000
CIF Playground Safety										0
Fees and Charges										0
Swimming fees							5,500			5,500
Art program -user fees							2,500			2,500
Donations/Contributions										0
Art program donations								2,000		2,000
Fundraising										0
Art program -special events									5,000	5,000
										0
Sub Total	2,400	4,000	0			37,110	8,000	2,000	5,000	58,510
EXPENDITURES:	Wages & Benefits	Adv	Contracted Services	Utilities	Insurance	Materials & Supplies	Grants To Organizations		Capital Purchases	Control
Parks and Recreation Program										
Artist in Residence Salary/benefits	23,200									23,200
Program Administration Wages/benefits										0
Tourism Booth Wages/benefits	3,050									3,050
Swim Program Wages/benefits	3,600									3,600
Teen Drop-In-Program Wages/benefits	1,400									1,400
Program summer staff -Wages/benefits	1,950									1,950
Adventure crafts program						400				400
Arts program		60	4,590	600		3,850				9,100
Fun in the Sun/Canada Day						550				550
Heritage Home							1,000			1,000
Senior Target Program					650	800	1,000			2,450
Kidsport							400			400
Ball Program		60		300						360
Ball Hoops						500				500
Swim Program					200	700				900
Playground Safety			350			300				650
Drop-In-Program		60				200	1,000			1,260
Special Events			250			1,500				1,750
Communities In bloom			700			400				1,100
Toursim Booth		850		325	200	300				1,675
Sub Total	33,200	1,030	5,890	1,225	1,050	9,500	3,400	0	0	55,295
Revenue Over/(Under) Expenses										3,215
Transfers from Prior Years Surplus										
SURPLUS / (DEFICIT)										3,215

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2004

USES:	GG Municipal Software	GG Handicap Accessible Ramp	GG Computer Hardware	PS Fire & 1st Response Equip.	PS Jeeps of Life	TS 1-Ton Truck	EH Video Camera	PHW	PD Computer Assistance Program	PD Tree Planting Program	RC Lions Park Restroom Hand Dryer	RC River Park Septic tank Renovations	WS Wells Land	WS Lift Station Improv.	WS Wells Pipeline	WS WTP Additions #3	TOTAL				
ASSETS TO BE PURCHASED:																					
Land													10,000				10,000				
Building		5,000					800				1,000						6,800				
Machinery & Equip.	5,000		1,500	9,525	21,000	30,000			3,000					10,000			80,025				
Engineering Structure										5,000		1,000			107,000	93,000	206,000				
																	0				
ASSETS TO BE CONSTRUCTED:																					
Salvage/wages, etc.																	0				
Materials																	0				
TOTAL	5,000	5,000	1,500	9,525	21,000	30,000	0	800	0	0	3,900	5,000	1,000	0	1,000	10,000	0	10,000	107,000	93,000	302,825
Expenditure Codes				213		301				622	622	715		715				812	803	813	
SOURCES:																					
Issue of debentures																					0
Long-term investments																					200,000
CTF withdrawal	5,000		1,500			30,000															36,500
Capital grants -Federal									3,000												3,000
-Province																					0
-Local																					0
Sale/trade-in of assets																					0
Sale of land																					0
Prepaid fringe taxes																					0
Current operations -General				1,000			800														1,800
-W & S																					0
Contributions/donations					21,000																21,000
Interest -Capital fund																					0
Prior Years Funded Reserves																					0
-Fire				8,525																	8,525
-Rec/Cut											1,000	1,000									2,000
-W & S													10,000	10,000							20,000
Prior Years Surplus -General		5,000								5,000											10,000
-Capital																					0
-Fire																					0
-Rec/Cut																					0
-W & S																					0
TOTAL	5,000	5,000	1,500	9,525	21,000	30,000	0	800	0	0	3,900	5,000	1,000	0	1,000	10,000	0	10,000	107,000	93,000	302,825

Codes

21
21
22
13
9
37
23
23
24
25
25
31/02
26
26
26
26
26

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2005

40,525

USES:	GG Office Computer Upgrades	GG	PS Fire Equip.	PS	TS	TS	EH Fencing Landfill	EH Recycle Granulator	PFW	PD Computer Assistance Program	PD Tree Planting Program	RC Lions Park Shelter	RC River Park Station	RC Campground Recreation	WS	WS	WS GMEF Legion	WS Legion Renov	WS	TOTAL
ASSETS TO BE PURCHASED:																				
Land																				0
Building													3,000	2,500						5,500
Machinery & Equip.	1,500		8,525					7,000		2,400				600						20,025
Engineering Structures							10,000				5,000			5,500			89,000	200,000		369,500
																				0
ASSETS TO BE CONSTRUCTED:																				0
Subcontractor, etc.																				0
Materials																				0
TOTAL	1,500	0	8,525	0	0	0	10,000	7,000	0	2,400	5,000	3,000	3,100	5,500			89,000	0	200,000	395,025
Expenditure Codes	104		213					421			622	715	716	715			813		813	
SOURCES:																				
Issue of debentures																				0
Long-term loans/leases																				0
OTF withdrawal	1,500							7,000									44,500	80,000		131,166
Capital grants -Federal										2,400							44,500	80,007		133,567
-Provision																		80,007		80,007
-Local																				0
Sale/transfer of assets																				0
Sale of land																				0
Prepaid fringe taxes																				0
Current operations -General							10,000				5,000		1,000							16,000
-W & S																				0
Contributions/donations																				0
Interest -Capital fund																				0
Prior Years Funded Reserves																				0
-Fire			8,525																	8,525
-Rec/Cut												3,000	1,500	5,500						10,000
-W & S																				0
Prior Years Surplus -General																				0
-Capital																				0
-Fire																				0
-Rec/Cut																				0
-W & S																				0
TOTAL	1,500	0	8,525	0	0	0	10,000	7,000	0	2,400	5,000	3,000	3,100	5,500			89,000	0	200,000	395,025

Codes

21
21
22
13
9
33
23
23
24
25
25
3100
26
26
26
26
26

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2006

	GG	GG	PS	PS	TS	TS	EH	EH	PWW	PO	PO	RC	RC	RC	WS	WS	WS	WS	TOTAL
USES:	Copier Upgrade		Fire Equip.							Computer Assistance Program	Tree Planting Program	River Park Station Renov	Library Renovation	Compassionate Reservations					
ASSETS TO BE PURCHASED:																			
Land																			0
Building												10,000	90,000						100,000
Machinery & Equip	5,000		8,525							2,400									15,925
Engineering Structure											5,000			5,500					10,500
																			0
ASSETS TO BE CONSTRUCTED:																			
Salaries/wages, etc																			0
Materials																			0
TOTAL	5,000	0	8,525	0	0	0	0	0	0	2,400	5,000	10,000	90,000	5,500	0	0	0	0	126,425
Expenditure Codes			213						303		622	715	704	715					
SOURCES:																			
Issuance of debentures																			0
Long-term loans/leases																			0
CTF withdrawal	3,500																		3,500
Capital grants -Federal										2,400									2,400
-Province													40,000						40,000
-Local													10,000						10,000
Sale/franchise of assets	1,500																		1,500
Sale of land																			0
Prepaid mortgage taxes																			0
Current operations -General											5,000		7,500						12,500
-W & S																			0
Contributions/donations													10,000						10,000
Interest -Capital fund																			0
Prior Years Funded Reserves																			0
-Fire			8,525																8,525
-Roo/Cult												10,000	22,500	5,500					38,000
-W & S																			0
Prior Years Surplus -General																			0
-Capital																			0
-Fire																			0
-Roo/Cult																			0
-W & S																			0
TOTAL	5,000	0	8,525	0	0	0	0	0	0	2,400	5,000	10,000	90,000	5,500	0	0	0	0	126,425

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2007

USES:	GG Office Server Upgrade	GG Office Computer Upgrade	PS Fire Equip.	PS	TS Foot Bridge	TS	EH Recycle Depot Relocation	EH	PHW Weed Eater	PD Computer Assistance Program	PD Tree Planting Program	RC	RC	RC Compost Reservations	WS	WS	WS	WS	WS	TOTAL
ASSETS TO BE PURCHASED:																				
Land																				0
Building							50,000													50,000
Machinery & Equip.	3,000	1,500	8,525						600	2,400										16,525
Engineering Contracts					150,000						5,000			5,500						160,500
																				0
ASSETS TO BE CONSTRUCTED:																				
Salaries/wages, etc.																				0
Materials																				0
TOTAL	3,000	1,500	8,525	0	0	150,000	50,000	0	600	2,400	5,000	0	0	5,500	0	0	0	0	0	226,525
Expenditure Codes			713			326	421		303		622			715						
SOURCES:																				
Issue of debentures																				0
Long-term loans/leases																				0
CTF withdrawal	3,000	1,500																		4,500
Capital grants -Federal										2,400										2,400
-Province																				0
-Local																				0
Sale/trade-in of assets																				0
Sale of land						100,000	20,000													120,000
Prepaid mortgage taxes																				0
Current operations -General									600		5,000									5,600
-W & S																				0
Contributions/donations						50,000														50,000
Interest -Capital fund																				0
Prior Years Funded Reserves							30,000													30,000
-Fire			8,525																	8,525
-Rec/Cut														5,500						5,500
-W & S																				0
Prior Years Surplus -General																				0
-Capital																				0
-Fire																				0
-Rec/Cut																				0
-W & S																				0
TOTAL	3,000	1,500	8,525	0	0	150,000	50,000	0	600	2,400	5,000	0	0	5,500	0	0	0	0	0	226,525

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2008

USES:	GG Office Computer Upgrade	GG	PS Fire Equip.	PS	TS 10 Ton Truck	TS	EH	EH	PWW Weed Eater	PO	PO Tree Planting Program	RC	RC	RC	WS	WS	WS	WS	WS	TOTAL	
ASSETS TO BE PURCHASED:																					
Land																					0
Building																					0
Machinery & Equip.	1,500		8,525		30,000				600												40,625
Engineering Structure											5,000										5,000
																					0
ASSETS TO BE CONSTRUCTED:																					0
Salaries/wages, etc.																					0
Materials																					0
TOTAL	1,500	0	8,525	0	30,000	0	0	0	600	0	5,000	0	0	0	0	0	0	0	0	0	45,625
Expenditure Codes			213		304				303		622										
SOURCES:																					
Issue of debentures																					0
Long-term loans/leases																					0
CTF withdraw	1,500				30,000																31,500
Capital grants -Federal																					0
-Province																					0
-Local																					0
Sale/Trade-in of assets																					0
Sale of land																					0
Prepaid insurance losses																					0
Current operations -General									600		5,000										5,600
-W & S																					0
Contributions/donations																					0
Interest -Capital fund																					0
Prior Years Funded Reserves																					0
-Fire			8,525																		8,525
-Rac/Cut																					0
-W & S																					0
Prior Years Surplus -General																					0
-Capital																					0
-Fire																					0
-Rac/Cut																					0
-W & S																					0
TOTAL	1,500	0	8,525	0	30,000	0	0	0	600	0	5,000	0	0	0	0	0	0	0	0	0	45,625

CAPITAL EXPENDITURES BUDGETED FOR THE YEAR 2009

USES:	GG Office Computer Upgrade	GG	PS Fire Equip.	PS	TS TS	TS	EH EH	EH	PHW Weed Estar	PO PO	PO Tree Planting Program	RC RC	RC	RC	WS WS	WS	WS	WS	WS	TOTAL
ASSETS TO BE PURCHASED:																				
Land																				0
Building																				0
Machinery & Equip.	1,500		8,525						600											10,625
Engineering Structure											5,000									5,000
																				0
ASSETS TO BE CONSTRUCTED:																				0
Salaries/wages, etc.																				0
Materials																				0
TOTAL	1,500	0	8,525	0	0	0	0	0	600	0	5,000	0	0	0	0	0	0	0	0	15,625
Expenditure Codes			213						303		600									
SOURCES:																				
Issue of debentures																				0
Long-term loans/leases																				0
CITY withdraw	1,500																			1,500
Capital grants -Federal																				0
-Province																				0
-Local																				0
Sale/trade-in of assets																				0
Sale of land																				0
Prepaid mortgage taxes																				0
Current operations -General									600		5,000									5,600
-W & S																				0
Contributions/Donations																				0
Interest -Capital fund																				0
Prior Years Funded Reserves																				0
-Fire			8,525																	8,525
-Rec/Out																				0
-W & S																				0
Prior Years Surplus -General																				0
-Capital																				0
-Fire																				0
-Rec/Out																				0
-W & S																				0
TOTAL	1,500	0	8,525	0	0	0	0	0	600	0	5,000	0	0	0	0	0	0	0	0	15,625

EXPENDITURE CODES

General Government

- 101 Municipal offices
- 102 Office equipment
- 103 General municipal property
- 104 Computer systems for municipal office
- 105 Council chambers
- 106 Multipurpose buildings
- 107 Other municipal property

Protective

- 201 Police buildings
- 202 Police vehicles
- 203 Police equipment
- 204 Detention facilities
- 205 Court facilities
- 211 Fire station/buildings
- 212 Fire engine/other vehicles
- 213 Fire fighting equipment
- 214 Fire alarm systems
- 215 Communication equipment for police, fire, ambulance
- 221 Ambulance vehicles
- 222 Ambulance equipment
- 223 Emergency measures facilities/equipment
- 224 Animal/pest control facilities/equipment
- 231 Other protective services

Transportation

- 301 Transportation machinery/equipment
- 302 Garages/workshops/yards for equipment/vehicles/construction
- 303 Related tools
- 304 Related vehicles
- 311 Airport/airfields-facilities
- 312 Airport/airfields-equipment
- 321 Roads/streets-paving
- 322 Roads/streets-oil surface
- 323 Roads/streets-grade & gravel
- 324 Roads/streets-general construction
- 325 Sidewalks/curbs/gutters
- 326 Bridges/viaducts/culverts
- 327 Subways/overpasses
- 328 Railway grade crossing/repairs
- 329 Road traffic-signs/signals
- 331 Street lights
- 332 Parking-facilities
- 333 Parking-equipment
- 341 Storm sewers
- 342 Drainage ditches & other drainage projects
- 351 Other transportation services/facilities

Environmental Health

- 401 Garbage disposal sites (landfill)
- 402 Garbage disposal equipment
- 403 Incinerators
- 411 Water pollution control equipment
- 412 Air pollution control equipment
- 413 Noise abatement facilities
- 421 Other environmental health services

Public Health and Welfare

- 501 Hospital facilities
- 502 Hospital equipment
- 503 Health clinics/centres
- 504 Cemeteries/crematoriums
- 511 Other public health/welfare services/facilities

Environmental Development

- 601 Shopping malls
- 602 Tourist camp/trailer parks/facilities
- 603 Convention facilities
- 611 Housing-low rental
- 612 Housing-senior citizens
- 613 Housing-other
- 621 Industrial development
- 622 Community development
- 623 Residential land development
- 631 Other environmental development services

Recreation and Culture

- 701 Museums/historic sites-facilities
- 702 Museums/historic sites-equipment
- 703 Art galleries
- 704 Libraries-facilities
- 705 Libraries-equipment
- 706 Libraries-books
- 707 Conservatory
- 708 Community centres/halls-facilities
- 709 Community centres/halls-equipment
- 711 Skating rinks/arenas-facilities
- 712 Skating rinks/arenas-equipment
- 713 Recreation complexes-facilities
- 714 Recreation complexes-equipment
- 715 Parks/playgrounds-facilities
- 716 Parks/playgrounds-equipment
- 717 Swimming pools-facilities
- 718 Swimming pools-equipment
- 721 Golf courses-facilities
- 722 Golf courses-equipment

- 723 Tennis/raquet courts-facilities
- 724 Tennis/raquet courts-equipment
- 725 Curling rinks-facilities
- 726 Curling rinks-equipment
- 731 Exhibition grounds/facilities
- 741 Day care facilities
- 751 Other educational facilities
- 761 Other recreational/cultural services

Water and Sewer Utility

- 801 Reservoirs, dugouts
- 802 Water supply wells
- 803 Water supply pipelines
- 804 Water supply treatment facilities
- 805 Water supply treatment equipment
- 806 Water storage
- 807 Water distribution systems
- 808 Water distribution/supply pumps
- 811 Sewage collection systems
- 812 Sewage lift stations & force mains
- 813 Sewage lagoons
- 814 Sewage treatment & disposal facilities/equipment
- 815 Sewage outfall lines

Transit Utility

- 821 Transit garages/offices/buildings
- 822 Transit equipment
- 823 Transit buses
- 824 Transit for the disabled buses/vans
- 825 Transit shelters/terminals

Electric Light Utility

- 831 Electrical generating equipment/facilities
- 832 Electrical distribution systems

Other Utilities

- 841 Community cable television systems
- 851 Other utilities

TOWN -ADMIN. SALARY & BENEFIT HISTORY													
EMPLOYEE	1994	1995	1996	057%	057%	056%	056%	056%	056%	056%	052.5%	052.5%	052.5%
	Town	Town	Town	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Actual	Projected
Salary:	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary
Administrator	\$46,000	\$46,920	\$43,840	\$38,588	\$31,608	\$31,674	\$33,372	\$34,039	\$35,060	\$34,373	\$34,373	\$36,590	
Assistant Administrator	\$21,917	\$22,355	\$22,355	\$19,457	\$12,007	\$14,997	\$17,398	\$12,934	\$16,244	\$17,119	\$17,119	\$13,754	
Clerk Steno -Joan Agopsowicz					\$7,533	\$6,987	\$10,245	\$10,955	\$11,679	\$11,603	\$11,807	\$11,812	
Clerk Steno -Darcie Cooper					\$2,031	\$0	\$33	\$5,203	\$6,328	\$6,300	\$7,785	\$5,880	
AP Clerk -Brenda Boos				\$7,196	\$0	\$2,458	\$6,208	\$6,677	\$6,434	\$6,405	\$8,558	\$7,770	
Sub Total	\$67,917	\$69,275	\$66,195	\$73,579	\$62,044	\$61,813	\$67,591	\$69,808	\$75,745	\$75,800	\$79,642	\$75,806	
Benefits:	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits
Administrator	15.00%	\$6,151	\$6,497	\$6,576	\$3,628	\$3,897	\$3,909	\$4,108	\$4,385	\$4,385	\$4,463	\$4,460	\$4,725
Assistant Administrator	15.00%	\$3,734	\$3,945	\$3,353	\$2,963	\$1,700	\$2,099	\$2,425	\$1,919	\$2,650	\$2,520	\$2,754	\$2,520
Clerk Steno -Joan Agopsowicz					\$1,444	\$1,481	\$1,934	\$2,150	\$2,388	\$2,258	\$2,373	\$2,363	
Clerk Steno -Darcie Cooper					\$245	\$0	\$0	\$914	\$1,722	\$1,628	\$1,815	\$1,050	
AP Clerk -Brenda Boos				\$1,434	\$0	\$134	\$1,182	\$1,322	\$1,388	\$1,313	\$1,658	\$1,523	
Sub Total	\$9,885	\$10,442	\$9,929	\$9,494	\$8,801	\$8,698	\$9,666	\$10,690	\$12,533	\$12,182	\$13,060	\$12,181	
TOTAL	\$77,802	\$79,717	\$76,124	\$83,074	\$70,845	\$70,511	\$77,257	\$80,498	\$88,278	\$87,982	\$92,702	\$87,987	
										\$0		\$0	

R.M. #189 - ADMIN. SALARY & BENEFIT HISTORY													
EMPLOYEE	1994	1995	1996	043%	043%	044%	044%	044%	044%	044%	047.5%	047.5%	047.5%
	R.M.	R.M.	R.M.	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Actual	Projected
Salary:	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary	Salary
Administrator	\$40,061	\$40,280	\$41,100	\$37,190	\$23,844	\$24,887	\$26,220	\$26,745	\$27,547	\$31,100	\$31,100	\$33,106	
Assistant Administrator	\$10,434	\$10,595	\$12,109	\$14,678	\$9,058	\$11,784	\$13,670	\$10,163	\$12,764	\$15,488	\$15,488	\$12,445	
Clerk Steno -Joan Agopsowicz					\$5,683	\$5,490	\$8,049	\$8,607	\$9,176	\$10,498	\$10,682	\$10,687	
Clerk Steno -Darcie Cooper					\$1,532	\$0	\$26	\$4,088	\$4,972	\$5,700	\$7,044	\$5,320	
AP Clerk -Brenda Boos				\$5,429	\$0	\$1,931	\$4,877	\$5,247	\$5,055	\$5,795	\$7,743	\$7,030	
Sub Total	\$50,495	\$50,875	\$53,209	\$63,587	\$46,805	\$48,568	\$53,105	\$54,850	\$59,514	\$68,581	\$72,057	\$68,588	
Benefits:	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits	Benefits
Administrator	13.00%		\$5,450	\$2,737	\$2,939	\$3,071	\$3,228	\$3,419	\$3,623	\$4,038	\$4,036	\$4,275	
Assistant Administrator	13.00%	\$6,887	\$6,640	\$1,638	\$2,235	\$1,283	\$1,650	\$1,906	\$1,508	\$2,082	\$2,280	\$2,280	
Clerk Steno -Joan Agopsowicz				\$1,090	\$1,163	\$1,519	\$1,689	\$1,876	\$2,043	\$2,043	\$2,147	\$2,138	
Clerk Steno -Darcie Cooper				\$185	\$0	\$0	\$718	\$1,353	\$1,473	\$1,642	\$950		
AP Clerk -Brenda Boos				\$1,081	\$0	\$106	\$929	\$1,038	\$1,090	\$1,188	\$1,500	\$1,378	
Sub Total	\$6,887	\$6,640	\$7,088	\$7,163	\$6,640	\$6,834	\$7,595	\$8,372	\$10,024	\$11,022	\$11,816	\$11,021	
TOTAL	\$57,382	\$57,515	\$60,297	\$70,749	\$53,445	\$55,402	\$60,700	\$63,222	\$69,538	\$79,603	\$83,873	\$79,609	
			2% Increase							\$0		\$0	

	1996	1997	1998	1999	2000	2001	2002	2003	2003	2004	2005	2006
	ANNUAL	ANNUAL	ANNUAL	ANNUAL	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits
	SALARY	SALARY	SALARY	SALARY	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
WAGES/SALARIES:												
Administration:												
Administrator	43,840	38,588	31,608	31,674	33,372	34,039	35,060	34,373	34,373	36,590	37,688	38,819
Ass'L. Administrator	22,355	19,457	12,007	14,997	17,398	12,934	16,244	17,119	17,119	13,754	14,167	14,592
Customer Serv Clerk-Steno	0	8,338	18,429	12,684	10,245	16,158	18,562	17,903	11,807	11,813	12,167	12,532
Payroll Clerk-Steno									7,785	5,880	6,057	6,239
AP Clerk-Steno	0	7,196	0	2,458	6,542	6,677	6,434	6,405	8,558	7,770	8,003	8,243
Town Office -Caretaker		758	822	827	850	867	481	0	0	0	0	0
Vacation Pay Accrued	0	7,196	0	5,896	0	0		0		0	0	0
Sub Total	66,195	81,533	62,866	68,536	68,407	70,675	76,781	75,800	79,642	75,807	78,082	80,425
Rec & Culture												
Rec-Cordinator	29,366	25,838	13,237	14,622	14,965	15,584	16,051	16,533	16,533	16,864	17,370	17,891
Artist in Residence	0	0	0	0	0	0	9,255	20,000	30,472	20,000	0	0
Seasonal -students	0	0	0	2,479	0	0	3,993	5,508	1,598	6,200	6,386	6,578
Hall Caretaker	9,886	9,128	9,164	9,159	9,336	8,656	4,870	0	0	0	0	0
Vacation Pay Accrued	0	0	0	654	0	0		0		0	0	0
Sub Total	39,252	34,966	22,401	26,914	24,301	24,240	34,169	42,041	48,603	43,064	23,756	24,469
Public Works:												
PW %												
Public Works Supervisor	39,883	43,909	38,462	42,716	45,695	48,163	49,198	50,674	51,186	52,210	53,776	55,389
ASST %								0				
Asst. Foreman	32,167	30,527	34,519	32,641	34,039	34,645	35,749	36,754	36,755	37,490	38,615	39,773
PermWork %								0				
Permanent Worker	12,988	0	21,360	24,419	25,707	27,254	17,185	30,238	30,945	31,564	32,511	33,486
PermWork %								0				
Permanent Worker (Temp Po	0	0	0	0	0	0	13,603	21,079	25,376	25,884	26,402	26,930
Util Work %								0				
Utility Worker	21,084	29,513	7,791	19,157	20,520	21,320	23,603	24,076	24,623	25,115	25,868	26,644
Utility Worker -PW Seasonal	21,084			11,606	10,112	10,260	10,899	11,293	9,160	7,750	7,983	8,222
Utility Worker -Rink Seasonal	21,084				10,112	11,579	12,290	11,294	18,538	20,500	21,115	21,748
Facilities Manager								0		0	0	0
Vacation Pay Accrued	0	0	0	6,512	0	0		0		0	0	0
Sub Total	148,290	103,949	102,132	137,050	146,184	153,221	162,527	185,408	196,583	200,513	206,270	212,192
Seasonal:												
Seasonal -students	17,000	3,364	6,797	7,412	8,783	11,190	8,763	10,000	8,774	8,949	9,217	9,494
Fire Department		0	0	0	0	0		3,600		3,600	3,708	3,819
Temporary Full-Time	11,832	14,668	7,843	0	0	0		0		0	0	0
Sub Total	28,832	18,032	14,639	7,412	8,783	11,190	8,763	13,600	8,774	12,549	12,925	13,313
									205,357			
Sub Total	282,569	238,480	202,039	239,913	247,675	259,326	282,240	316,849	333,602	331,933	321,033	330,399
		-18.49%	-18.04%	15.8%	3.1%	4.5%	8.1%	13.06%	15.4%	17.01%	1.30%	-0.46%

	1996	1997	1998	1999	2000	2001	2002	2003	2003	2004	2005	2006
	ANNUAL	ANNUAL	ANNUAL	ANNUAL	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits	Salaries & Benefits
	SALARY	SALARY	SALARY	SALARY	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET
BENEFITS												
Administration:												
Administrator	6,576	3,628	3,868	3,909	4,108	4,385	4,385	4,463	4,460	4,725	4,867	5,013
Ass't. Administrator	3,353	2,963	1,700	2,099	2,425	1,945	2,650	2,520	2,754	2,520	2,596	2,674
Customer Serv Clerk-Steno	0	1,470	3,205	2,555	1,934	3,198	4,127	3,886	2,373	2,362	2,433	2,506
Payroll Clerk-Steno									1,815	1,050	1,082	1,114
AP Clerk-Steno	0	1,434	0	134	1,199	1,354	1,388	1,313	1,658	1,522	1,568	1,615
Town Office -Caretaker	9,886	60	57	59	60	56	30	0	0	0	0	0
Sub Total	19,815	9,555	8,830	8,757	9,726	10,938	12,580	12,182	13,060	12,179	12,546	12,922
Rec & Culture												
Rec-Cordinator	4,405	4,317	2,807	2,948	3,060	3,370	3,613	3,506	3,717	3,800	3,914	4,031
Artist in Residence	0	0	0	0	0	0	1,406	3,200	4,625	3,200	0	0
Seasonal -students				145		0	123	532	51	500	515	530
Hall Caretaker	0	625	640	645	543	512	304	0	0	0	0	0
Sub Total	4,405	4,942	3,447	3,738	3,603	3,882	5,446	7,238	8,393	7,500	4,429	4,561
Public Works:												
Public Works Supervisor	5,982	5,775	5,425	5,740	6,056	6,598	6,916	6,865	7,116	7,258	7,476	7,700
Asst. Foreman	4,825	4,726	5,365	5,218	5,493	5,921	6,310	6,160	6,505	6,635	6,834	7,039
Permanent Worker	1,948	0	3,628	3,420	3,622	4,039	3,149	4,202	5,206	5,310	5,469	5,633
Permanent Worker (Temp Po	0	0	0	0	0	0	2,315	3,500	4,245	4,330	4,417	4,505
Utility Worker	3,163	3,570	1,212	4,697	2,936	3,244	3,656	3,375	3,819	3,895	4,012	4,132
Utility Worker -PW Seasonal					1,841	2,141	2,182	2,200	2,107	1,500	1,545	1,591
Utility Worker -Rink Seasonal					1,841	2,228	2,460	2,500	3,122	3,800	3,914	4,031
Facilities Manager					3,144	0				0	0	0
Sub Total	15,918	14,071	15,630	19,075	24,933	24,171	26,988	28,802	32,120	32,728	33,667	34,631
Seasonal -students	2,550	233	474	457	534	673	572	700	591	721	743	765
Temporary Full-Time	1,775	1,016	547	0	0	0	0	0	0	0	0	0
Sub Total	4,325	1,249	1,022	457	534	673	572	700	591	721	743	765
Sub Total	44,463	29,817	28,929	32,026	38,796	39,664	45,586	48,922	54,164	53,128	51,385	52,879
TOTAL	327,032	268,297	230,967	271,939	286,471	298,990	327,826	365,771	387,766	385,061	372,418	383,278
LESS:												
Artist in Res -Sal Grant					0	0	(9,255)	(20,000)	0	0	0	0
Artist in Res -Ben Grant					0	0	(1,406)	(3,200)	0	0	0	0
Less Rink Share -Salary				0	(28,111)	(11,579)	(12,290)	(11,294)	(18,538)	0	0	0
Less Rink Share -Benefits				0	(4,985)	(2,228)		(2,500)		0	0	0
TOTAL				0	(33,096)	(13,807)	(22,951)	(36,994)	(18,538)	0	0	0
Net Salary/Benefits				271,939	253,375	285,183	304,875	328,777	369,228	385,061	372,418	383,278
		-21.89%	-16.16%	17.74%	-6.83%	12.55%	6.91%	8.97%	21.11%	17.12%	-3.28%	2.92%